

AMENDMENT OF SOLICITATION/MODIFICATION OF CONTRACT			1. Contract Number	Page of Pages 1 77	
2. Amendment/Modification Number A0003		3. Effective Date 14-Jul-08	4. Requisition/Purchase Request No.	5. Solicitation Caption Capacity-Building Analysis of Staffing Needs	
6. Issued By: Office of Contracting and Procurement Professional Services/Public Safety Cluster 441 4th Street, NW, Suite 700 South Washington, DC 20001			Code	7. Administered By (If other than line 6) Office of Property Management 441 4th Street, NW Washington, DC 20001	
8. Name and Address of Contractor (No. Street, city, country, state and ZIP Code)			<input checked="" type="checkbox"/>	9A. Amendment of Solicitation No. DCFA-2008-R-0024	
			<input checked="" type="checkbox"/>	9B. Dated (See Item 11) 6/16/2008	
				10A. Modification of Contract/Order No.	
				10B. Dated (See Item 13)	
Code	Facility		11. THIS ITEM ONLY APPLIES TO AMENDMENTS OF SOLICITATIONS		
<input checked="" type="checkbox"/> The above numbered solicitation is amended as set forth in Item 14. The hour and date specified for receipt of Offers <input checked="" type="checkbox"/> is extended. <input type="checkbox"/> is not extended. Offers must acknowledge receipt of this amendment prior to the hour and date specified in the solicitation or as amended, by one of the following methods: (a) By completing Items 8 and 15, and returning <u>One</u> copies of the amendment; (b) By acknowledging receipt of this amendment on each copy of the offer submitted; or (c) By separate letter or fax which includes a reference to the solicitation and amendment number. FAILURE OF YOUR ACKNOWLEDGEMENT TO BE RECEIVED AT THE PLACE DESIGNATED FOR THE RECEIPT OF OFFERS PRIOR TO THE HOUR AND DATE SPECIFIED MAY RESULT IN REJECTION OF YOUR OFFER. If by virtue of this amendment you desire to change an offer already submitted, such change may be made by letter or fax, provided each letter or telegram makes reference to the solicitation and this amendment, and is received prior to the opening hour and date specified.					
12. Accounting and Appropriation Data (If Required)					
13. THIS ITEM APPLIES ONLY TO MODIFICATIONS OF CONTRACTS/ORDERS, IT MODIFIES THE CONTRACT/ORDER NO. AS DESCRIBED IN ITEM 14					
A. This change order is issued pursuant to: (Specify Authority) The changes set forth in Item 14 are made in the contract/order no. in item 10A.					
B. The above numbered contract/order is modified to reflect the administrative changes (such as changes in paying office, appropriation date, etc.) set forth in item 14, pursuant to the authority of 27 DCMR, Chapter 36, Section 3601.2.					
C. This supplemental agreement is entered into pursuant to authority of:					
D. Other (Specify type of modification and authority)					
E. IMPORTANT: Contractor <input type="checkbox"/> is not, <input type="checkbox"/> is required to sign this document and return _____ copies to the issuing office.					
14. Description of amendment/modification (Organized by UCF Section headings, including solicitation/contract subject matter where feasible.) THIS SOLICITATION (SOLICITATION NUMBER DCFA-2008-R-0024) IS HEREBY AMENDED AS FOLLOWS: UNDER SECTION M: EVALUATION FACTORS, sub-section M.3.3(b): DELETE: sub-section M.3.3(b) in its entirety. INSERT: sub-section M.3.3(b) The Offerors must provide the District with a minimum of three (3) past performance evaluations from clients other than those represented in paragraph a above that are satisfactory or better. OFFICIAL DISTRICT ANSWERS TO PROSPECTIVE OFFERORS' QUESTIONS ARE HEREBY PROVIDED (Attachment A) UNDER AMENDMENT #2: DELETE: Proposals must be submitted no later than on or before 2:00 PM on July 15, 2008. UNDER AMENDMENT #2: INSERT: Proposals must be submitted no later than on or before 2:00 PM on July 29,2008. ALL THE OTHER TERMS AND CONDITIONS REMAIN UNCHANGED. Except as provided herein, all terms and conditions of the document referenced in Item (9A or 10A) remains in full force and effect.					
15A. Name and Title of Signer (Type or print)			16A. Name of Contracting Officer SHAFIQ CHOUDHARY		
15B. Name of Contractor		15C. Date Signed	16B. District of Columbia		16C. Date Signed 7/14/2008
(Signature of person authorized to sign)			(Signature of Contracting Officer)		

On May 2, 2004, the Metropolitan Police Department of the District of Columbia (MPD) implemented a major restructuring of its Police Service Areas (PSAs) following in-depth analysis, public discussions and City Council review. The new structure was designed to enhance police services in District neighborhoods and increase community involvement in targeting crime. MPD aimed to accomplish this by aligning the PSAs more closely with DC neighborhoods, improving police coordination with other city services in addressing problems that affect crime, and giving Commanders the staffing flexibility to fight crime more effectively at the neighborhood level. The restructured plan reduced the number of PSAs from 83 to 44¹, thus creating new boundaries for all of the PSAs as well as for five of the seven police districts.

Background

Policing for Prevention (PFP) is MPD's community-oriented policing strategy. Under this strategy, uniformed patrol officers are assigned to PSAs. The PSAs are organized into seven police districts, which in turn comprise three Regional Operational Commands (ROCs): North, Central and East. Officers patrol their PSAs and respond to calls for service. PSAs are managed by a lieutenant, who is assisted by one or more sergeants depending on the size of the PSA and volume of work. The lieutenant is responsible for the actions of all members in his/her PSA and develops PSA plans in partnership with the community and city agencies to tackle crime and disorder problems. The commander, who oversees the district, is accountable for the results and behavior of PSA lieutenants and all activities in his/her district, and oversees decisions on staffing and deployment. The ROCs, led by an assistant chief, support crime-reduction strategies by coordinating tactics and manpower across districts, and ensuring that resources are being used in accordance with Departmental priorities and policies.

As with any plan, it is important to evaluate its success and identify areas for improvement after an appropriate period of time has passed. As a result of this, and in response to City Council legislation pertaining to the Budget Support Emergency Act of 2000, MPD began to study the efficacy of the PSA model, including whether the boundaries and staffing goals were still relevant.

Over the next year, MPD focused on the staffing portion of the project. Analysts sought to identify the number of officers needed in the PSAs given certain assumptions concerning time spent on patrol versus community policing activities, minimum dispatch-to-on-scene times and officer availability. The results of this staffing analysis, released in December 2001, revealed that a minimum of 200 additional officers were needed in the PSAs (1,769 total).

These findings shaped the Department's approach to its analysis of the PSA boundaries. After determining the methodology of this task and making small shifts to the boundaries based on geographical considerations, Chief Charles H. Ramsey decided more significant changes were needed to reduce crime, handle the growing number of calls for service and better manage the PSAs. His vision began with the realization that these goals could be achieved by aligning the boundaries with those of the 39 Neighborhood Clusters—larger areas developed by the Office of

¹Since May 2004, MPD has made one additional change to a PSA in the Sixth District: PSA 605 was split in half on September 30th, leaving the Sixth District with seven PSAs and the city with 45 PSAs.

Planning in collaboration with community partners in 2001. The Clusters were originally drawn to match “Natural Neighborhood” boundaries but were later adjusted, with input from community groups and individual citizens, to better accommodate areas with similar interests across the city. The Clusters were already being incorporated into the planning and delivery of other city services. The realignment plan, therefore, was predicated on the importance of the community in assisting the police in reducing crime—a cornerstone of Policing for Prevention.

Over the next 14 months, MPD fine-tuned the new PSA boundaries based on operational considerations, environmental impediments to effective patrol, and community opinion about what worked and did not work in the current model. Staff participated in gatherings of every size—from a citywide Summit to monthly Advisory Neighborhood Commission (ANC) meetings to individual discussions with residents and business owners—to ensure that community views were implemented into the plan.

These discussions underscored the importance of:

- Flexibility in PSA staff deployment,
- Aligning PSAs with neighborhoods or natural boundaries,
- Police visibility,
- A supportive network of city services, and
- The role of captains in the PSAs.

In addition, earlier research on the Department’s operational model revealed that district commanders had too wide a span of control. Prior to the realignment, commanders were overseeing between 14 and 19 subordinates. PSA Integrity, the ideal of the same PSA officers being available to respond to calls for service and identifiable to citizens in their PSA, was being threatened by a high percentage of cross-dispatched calls for service. Further, MPD did not have a large enough pool of lieutenants uniquely suited to oversee the diverse and demanding responsibilities of the PSAs.

Recommendations were made to merge smaller PSAs and adjust district boundaries, particularly in the southern portion of what was the Fourth District and is now the Third District (Mount Pleasant and Columbia Heights areas), and the western portion of the Fifth District (around RFK Stadium), which is now the First District. The final set of PSAs were still small enough to support Policing for Prevention, yet large enough to increase the efficiency of staffing.

On February 24, 2004, Chief Ramsey testified before the Public Oversight Hearing on MPD’s Proposed Plan to Restructure the Police Service Areas, that the new PSA structure would put MPD in a stronger position to fight crime and make neighborhoods safer. Reducing the number of PSAs by almost half and more closely aligning the PSAs with DC neighborhoods would:

- Help the PSAs carry out a full range of crime-fighting activities, including answering calls for service, targeting crime “hot spots” and engaging the community in neighborhood problem solving;
- Give commanders the flexibility to focus their personnel resources on reducing crime;
- Improve coordination with other city service providers; and
- Provide strong and consistent leadership in all PSAs.

On May 1, 2004, MPD rolled out its boundary changes and converted its maps, business practices and district personnel to this new structure without incident. The Department still had seven police districts and three ROCs but now featured a smaller number of enlarged PSAs (44 instead of 83), a smaller pool of lieutenants supported by captains, and a plan to enhance their work with the community to reduce crime.

This document examines the PSA Boundary Realignment since implementation and evaluates MPD’s success at meeting its goals. The discussion is separated into three primary topics: staffing, deployment flexibility and support for Policing for Prevention.

I. STAFFING

A. Minimum Number of Officers in Each PSA

At the Public Oversight Hearing, MPD committed to allocating a minimum of 21 officers to each new PSA to cover all three shifts (see Exhibit 1).² The only exception is PSA 707 (8 officers), which primarily houses Bolling Air Force Base and does not require significant MPD support.³ PSAs with greater demands for police service were given more officers than the minimum. Often, however, workload did not equate with geography; some of the smallest PSAs had the greatest percentage of crimes and calls for service, and vice versa.

MPD also promised 1 sergeant for every 8 officers; at least 1 lieutenant for each PSA, with an additional lieutenant for every 4 sergeants; and 3 captains per district (in certain districts, captains oversee PSAs with 2 or more lieutenants).

For the most part, MPD is meeting the minimum officer requirement. All but three of the PSAs (excluding PSA 707) have the minimum staffing of 21. These three PSAs are only one to two officers short of their goal. Citywide, there are 11 fewer officers in the PSAs than promised at time of implementation (1,776 versus the promised 1,787 at the 3,800 authorization level). Moreover, these figures are about to rise: on Friday, May 6, MPD will graduate 42 officers.

²MPD offered two sets of figures in this table: the first set represented total staffing at the time, while the second represented a budget authority of 3,800 personnel. In September 2004, MPD reached its goal of 3,800 sworn members and has remained at or close to that number since. MPD continuously has recruits moving through the Institute for Police Science (IPS). As of March 11, 2005, IPS had 148 recruits.

³The staffing level for PSA 707 was agreed to by Councilmember Allen when the Department was asked to split Bolling Air Force Base out as a separate PSA.

Twenty-five of these will go to the District 7, eight to District 6, seven to District 1 and two to District 5.

At the authorized level of 3,800 sworn members, MPD promised to commit at least two lieutenants to 11 PSAs and three captains to each district. Currently, 18 PSAs have two or more lieutenants. In addition, all of the districts except 2D (the district with the lowest workload—see Exhibit 2—has two captains) currently have three captains assigned. On the other hand, seven PSAs were promised 9 or more sergeants; only two of these (101 and 504) have achieved this minimum number.⁴ Departmentwide, there is a shortage of sergeants (27 as of March 11, 2005) that started last year and that was only partially satisfied by a promotion on September 19, 2004. Balanced against this need was the Chief's desire to fill these positions with the best-qualified candidates. It was for this reason that he postponed the next promotional process until summer 2005 (a promotional list is expected by the end of June).

B. Ten Percent Unavailable

At the time that the boundary changes took effect, MPD also reaffirmed its commitment to not have more than 10 percent of its members unavailable⁵ per PSA at any given time. Exhibit 3 lists the total number of officers, sergeants and lieutenants available versus unavailable by district and PSA. Ten of the 45 PSAs (22.2%) had 10 percent or less of their total staffing compliment unavailable for duty, while another 13 (28.8%) have 15 percent or less unavailable.

Much of the unavailability stems from officers in less-than-full-duty status, including members on extended sick leave, limited duty and non-contact. In six out of seven of the districts, a majority of officers who are detailed are serving in a less-than-full-duty capacity. In other words, in the majority of cases, district commanders are taking steps to only detail out those who would otherwise not be able to patrol anyway because of illness, injury, etc. It is also important to note that district commanders may also—through regular practice and redeployment—move personnel between PSAs for a limited time period to areas that may have fewer full-duty personnel or who may be facing a notable crime pattern.

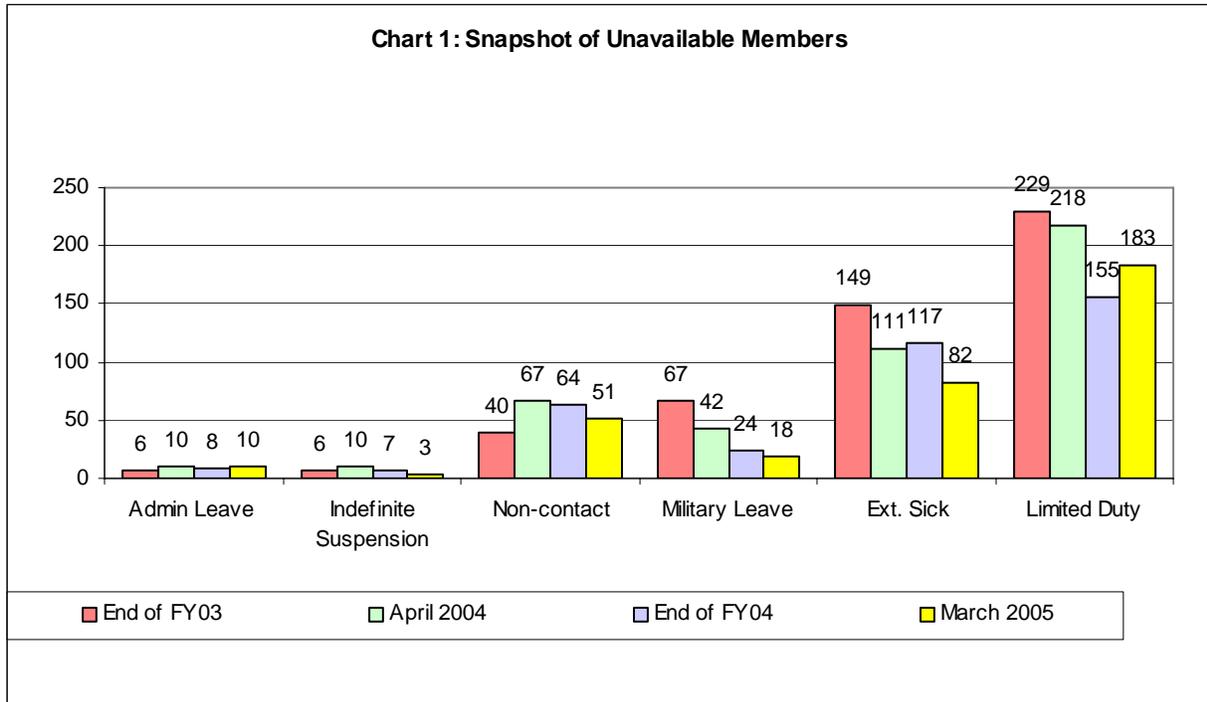
As Table 1 and Chart 1 on the next page demonstrate, the Department, as a whole, is at the lowest number of unavailable in several years. Indeed, MPD has reduced the total number and percentage of unavailable members through a series of personnel reforms put in place last year.

⁴The Sixth District numbers exclude one sergeant and three lieutenants who have not been assigned to a particular PSA.

⁵“Unavailable” includes members who are detailed to another assignment, or on administrative leave, indefinite suspension, non-contact status, military leave, extended sick leave and limited duty.

Table 1: Total Number of Sworn Versus Unavailable Citywide

Time Period	Total Number Unavailable	Total Sworn	Percent Unavailable
End of FY 2003	497	3,711	13.4%
April 2004	458	3,721	12.3%
End of FY 2004	375	3,800	9.9%
March 2005	347	3,760	9.2%



II. DEPLOYMENT FLEXIBILITY

A. Putting Police Officers Where They Are Most Needed to Fight Crime

The greatest numbers of officers are assigned to the PSAs with the most demand for police services, including 101, 102, 302, 306, 501, 502, 504, 602 and 706. Although PSA 705 does not appear to have as much “work” as some of the other PSAs in terms of property crimes and total dispatched calls for service, it also ranked in the top ten PSAs in terms of officer staffing because it ranked third in terms of total homicides last year (14).

Although the recent reductions in violent and property crimes cannot be entirely attributed to the PSA realignment, they do suggest MPD’s efforts are having a positive impact. Table 2 highlights the crime reductions by offense category in the year before and after the boundary changes; decreases have been noted in homicides as well as each of the DC Index crime categories:

Table 2: Homicide and Preliminary DC Index Offense Data

OFFENSE TYPE	PRE-BOUNDARY	POST-BOUNDARY	% Change
	5/2/03-4/15/04	5/2/04-4/15/05	
VIOLENT CRIME	8,188	7,211	-11.9%
Homicide	215	185	-14.0%
Sex Abuse	353	251	-28.9%
Assault w/Deadly Weapon	3,684	3,246	-11.9%
Robbery	3,936	3,529	-10.3%
PROPERTY CRIME	29,366	25,030	-14.8%
Burglary	4,555	4,079	-10.5%
Theft	7,707	7,061	-8.4%
Theft F/Auto	8,231	6,837	-16.9%
Stolen Auto	8,776	7,003	-20.2%
Arson	97	50	-48.5%
OVERALL CRIME	37,554	32,241	-14.1%

*Source: Homicide data: Violent Crimes Branch (VCB) information as of 4/25/05. Preliminary crime data: Geocoded Analytical Services Application (ASAP) data as of 4/22/05. The data do not represent official statistics submitted to the FBI under the Uniform Crime Reporting program (UCR) because this data could not be geocoded against the new boundaries for these time periods. All preliminary offenses are coded based on DC criminal code and not the FBI offense classifications. All statistics are subject to change due to a variety of reasons, such as a change in classification, the determination that certain offense reports were unfounded, or late reporting. Any comparisons between MPD preliminary data and the official crime statistics published by the FBI under the Uniform Crime Reporting Program (UCR) are inaccurate and misleading.

In February 2004, MPD began the Violent Crime Focus Area (or “Hot Spot”) Initiative, which brings together the police, other city government agencies, and the private and nonprofit sectors to address the underlying conditions that can breed crime in small hot spots. While the Violent Crime Focus Area Initiative is a separate endeavor from the PSA realignment, the realignment gives commanders increased flexibility to deploy officers where they are most needed, particularly in the hot spots. This sort of focused law enforcement—another component of Policing for Prevention—is evident in the daily Crime Briefing strategies.

The results of the first 12 months of the Hot Spot Initiative indicate that crime has fallen 22 percent.⁶ Violent crime in the hot spots dropped by a staggering 34 percent, while property crime fell by 12 percent. This result suggests that the ability to place officers where they are most needed has been a success since the PSA boundaries changed.

A recent survey of MPD’s commanders indicates that the new boundaries have indeed had a positive impact on their ability to place officers in the highest crime areas. By consolidating the pool of officers into larger areas, they can more easily initiate tactical details in smaller crime areas.

⁶Source: Geocoded Analytical Services Application (ASAP), preliminary DC Index Crime data as of 2/1/05.

III. SUPPORT FOR POLICING FOR PREVENTION

A. PSA Integrity

As discussed above, one of the key components of the Policing for Prevention strategy is PSA Integrity, or the ability to keep officers in the PSAs to which they are assigned. The idea is that officers who work primarily within their boundaries are available to respond to calls for service in those areas, and by familiarizing themselves with the individuals who live and work there, can better address the issues that concern them most.

In the spring of 2003, MPD conducted a study on the degree to which officers were responding to calls within their own PSA. This was measured by calculating how often PSA units were directed by the Communications Division to respond to calls outside of their assigned PSAs (i.e., “cross-dispatched”).

The 2003 study revealed that PSA integrity was being maintained at a rate of 42 percent; in other words, 58 percent of all dispatched units were dispatched outside of their assigned PSA. During the day and evening shifts, when traditional community policing activities are most common, PSA integrity increased to 43.4 percent.

Although one of the primary components of PSA integrity is ensuring that those units assigned to a particular PSA patrol and respond to citizen requests and calls for service within that PSA during the tour of duty, there are legitimate exceptions to this practice. Analysis of calls for service data in 2003 revealed that PSA units were cross-dispatched to ensure a more immediate response to serious crimes and crimes in progress.

Regardless of these emergency situations, however, the low rate of PSA integrity—a cornerstone of the Department’s Policing for Prevention strategy—identified in 2003 led MPD to re-examine its call priority categories. At the end of FY 2003, MPD developed a new definition of Priority 1 calls. Priority 1 calls are now defined as those in which there is an imminent threat to a person’s safety or imminent potential for serious property damage.⁷ Too many calls were being responded to as Priority 1, thus taking officers away from true emergencies. In the new definition, cross-dispatching is reserved to only the most critical, in progress crime-related calls. As a result, 10 percent of dispatched calls were Priority 1 between October 1 and December 31, 2004 versus 39.6 percent the same period two years earlier.

One of the commitments MPD made in 2004 was that enlarging the PSAs would reduce the frequency with which units were dispatched out of their assigned PSA. For comparison purposes, MPD recently calculated the same statistics for all calls dispatched since the PSA boundaries changed. The results are as follows:

⁷In the case of an emergency, dispatchers continue to have the authority to overwrite the system’s defaults and make other call types Priority 1. On occasion, therefore, other types of calls may appear in the response time calculation.

An analysis of PSA cruiser (i.e., “unit”) activity for the period of May 2, 2004–March 31, 2005⁸ revealed that, on average, 36 percent of all dispatched units were dispatched outside of their assigned PSA. This is a significant drop from the 58 percent reported in CY 2003. Although MPD does not have a formal performance measure for this issue, this is a tremendous accomplishment. MPD will be analyzing these results more closely to determine if this number can be reduced, or whether this is an acceptable figure given the need for cross-PSA dispatching in times of emergency.

In addition:

- These figures have remained consistent over the past 11 months, regardless of season or particular month;
- Cross-dispatching appears to occur more in high volume districts;
- Cross-PSA dispatching occurred less often than same-PSA dispatching during all three tours of duty, with little variation between the shifts;
- A greater percentage of units responding to violent crime calls (46.6%) were cross-dispatched than were for property crime (27.9%) or traffic-related (30.8%) calls; and
- A greater percentage of the more serious priority 0 (officer in trouble) calls (60.8%) and Priority 1 (47.7%) calls were cross-dispatched, than was the case for less serious priority 2 (27.3%) or priority 3 (32.6%) calls.

B. Reduced Response Time

A related measure of the success of this project is the ability of officers to respond quickly to emergency situations, such as “in progress” robberies, rapes and burglaries.

MPD most frequently defines response time as the average response time (in minutes) from time of dispatch for Priority 1 calls to arrival of the first officer on the scene. The Department tracks this figure for Priority 1 calls each month for the Office of the City Administrator and is meeting its Fiscal Year 2005 target of 8.16 minutes (approximately 8 minutes and 10 seconds) (the average response time for the Fiscal Year-to-date as of March 2005 was 7.94 minutes).

⁸The source for this data was Computer-Aided Dispatch (CAD) data generated by 911 and 311 calls to the Office of Unified Communications (OUC). Figures represent total dispatches within the specified time period. There may be more than one unit dispatched per call-for-service event. A call-for-service event is defined as any call that requires some sort of MPD response. The analysis only includes PSA unit cars (including those used by the Asian Liaison Unit in PSA 105), mountain bike, scooter beat and foot beat patrols assigned to the PSAs. Excluded are records for which there is no event identification number (records where the dispatcher function is not related to a call-for-service event) and calls for which no PSA could be identified (approximately 2 percent of all calls).

In the seven months prior to May 2004, the average response time citywide⁹ was 8.14 minutes (8 minutes, 8 seconds). Between July 2004 and now,¹⁰ this figure has dropped to 7.98 minutes (7 minutes, 59 seconds).

C. Better Coordination of Activities Between PSA Teams and Other Service Providers

“Hot Spot” Initiative. As mentioned above, the realignment of the PSA boundaries has given commanders more flexibility in terms of assigning members where they need them most. This has proved particularly effective in the hot spot areas, small pockets of the city that experience a higher concentration of violent crimes. This initiative, launched in 2004 by Mayor Williams, brings together the police, a range of other city government agencies, and the private and non-profit sectors for a focused assault on both crime and the underlying conditions that can breed crime in 14 geographically compact “hot spots” located throughout DC.

The program is now in its second year, and MPD has identified new areas and continues to monitor several others. Some of the Hot Spots were still experiencing high levels of crime, even though the crime had reduced from the year before. Based on the results of an analysis based on violent crime, property crime and other factors, it was decided that of the original 14 Hot Spots, MPD would keep five as “Hot Spots”, and the remaining nine would become “Monitored Hot Spots”. In addition, MPD conducted the same analysis citywide, and identified nine new high crime areas in February 2005. The latest statistics (as of 5/7/2005) show that since implementation, crime in the five original and nine new Hot Spots has dropped 30 percent, and crime in the nine Monitored Hot Spots has dropped 6 percent, compared to the previous year.

Under the leadership of City Administrator Robert C. Bobb and Chief Ramsey, the Hot Spot Initiative has produced impressive results in a very short period of time. In addition to the crime reductions noted above, quality-of-life problems have been addressed and new social, recreational and economic development services have been developed—all in an effort to transform the hot spots into new communities.

The hot spots are located in all four quadrants of the District of Columbia and in six of the seven police districts. The individual neighborhoods vary by geography and neighborhood characteristics. Many (but not all) have sizable concentrations of public or Section 8 housing. Others are anchored by a commercial corridor. Most have entrenched drug markets. One thing all of the hot spots share in common is an intolerably high rate of crime.

The Hot Spot Initiative is a natural outgrowth of Policing for Prevention. In each PSA, the police officers, residents and other community stakeholders identify the top crime problems in their communities, and jointly develop and implement problem-solving strategies to address those problems.

⁹Excludes calls for which no district could be identified (approximately 2% of all calls). All calls are geocoded against the new boundaries to determine the length of the response to calls to the same areas would take.

¹⁰MPD’s response time was consistent for all the months prior to the PSA boundary change as well as from July 2004 onward; however, the months of May and June were considered transition times, as the officers became used to responding to calls in their new assignments.

The Hot Spot Initiative is operated jointly by the Metropolitan Police Department and the Mayor's Office of Neighborhood Services. In each hot spot, MPD assigns additional patrols (vehicle, bicycle and foot), deploys specialized units (such as narcotics, gangs, prostitution and vehicle theft), conducts criminal investigations and manages problem-solving efforts. Neighborhood Services coordinates the efforts of other government agencies through individual Coordinators assigned to each of DC's eight wards.

Depending on the nature of the problems in each hot spot, a combination of the following resources may also be used:

- Regulatory agencies such as the Department of Consumer and Regulatory Services enforce building and commercial establishment codes;
- Infrastructure agencies such as the Departments of Public Works and Transportation clean trash and graffiti, tow abandoned cars and fix streetlights and traffic signals;
- Recreational and human services agencies provide a range of facilities and programs that meet the communities' needs;
- Economic development agencies conduct job fairs, training and other services to enhance employment and commercial development;
- Prosecution agencies ensure that criminal cases of high importance to the community are given special attention; and
- Community stakeholders – including clergy, businesses, social services and others – provide a range of intervention services and programs for youth, families and seniors.

Throughout the process, residents, community leaders and other stakeholders are kept apprised of ongoing developments in the hot spots. The community provides ongoing feedback and assistance.

Enhanced Community Outreach. MPD's Policing for Prevention Unit reports that immediately after the implementation of the new PSA boundaries, there was a surge in interest and participation from the community. Community members were curious about their new PSA boundaries and were interested in meeting the PSA officers and managers.

Through that Unit's Capital Community Partnership Project (CCPP), civilian Community Outreach Coordinators are placed in police districts to perform community outreach in Hot Spot locations throughout the city. For citizens, the Community Outreach Coordinator facilitates MPD's commitment to community policing. The program has created more community-police partnerships, leading to increased satisfaction with police service. The Community Outreach Coordinators are now fully staffed.

The CCPP, in conjunction with MPD's Corporate Communications area, has developed information and resource kits to be distributed to the PSAs. The kits contain information such as

how to contact your neighborhood police and how to file a police report. MPD aims to distribute the information kits in the summer of 2005.

To further encourage community participation, MPD has developed email bulletin boards, or “listservs” in each district. An article in the Washington Post on March 13, 2005, “Email Sites Enlist Neighborhood Crime Fighters”, detailed the success of the listservs in getting the community, city officials and police involved in discussions about crime in their neighborhood. Membership and participation is increasing each week, with most districts having in excess of 100 members. District 3 has over 260 members.

In addition to the district listservs, MPD has new online calendar systems where the community can check on upcoming events in their district. In 2004, the Office of the Chief Technology Officer (OCTO) implemented a new online calendar system citywide. MPD was given eight different calendar systems—one for each district and one citywide calendar. MPD conducted training in each district on the management of online calendars.

A comment from MPD’s recent survey of commanders supported the notion that the new boundaries have fostered improved coordination of activities between the Department and other city service providers:

“The CORE Team, the ANC groups and the PSAs are working together much better than ever before. Because the PSAs are divided along Ward and community boundaries the ANCs are more willing to work with the PSA officials to get things done.”

D. More Direct Role for Captains in Community Policing

Captains play a unique role in the Policing for Prevention process. They ensure attendance at, and regular scheduling of PSA meetings, delegate Action Plan assignments, and ensure that Action Plan items are completed on schedule and that staffing is available to support these tasks. In addition, they coach sergeants and officers to improve their performance. MPD’s Policing for Prevention Unit reports that community groups believe captains are playing an increasing role in responding to the community. Using the listservs community members are able to contact captains directly, and comments from the community have been positive. In addition, MPD has promoted the more direct role for captains within and updated the Policing for Prevention General Order (GO-OPS-204.10).

E. Strong and Consistent Leadership in Every PSA

MPD has retrained every PSA lieutenant and captain in their Policing for Prevention role. ROC Chiefs and commanders were also given training on Policing for Prevention standards, accountability, principles and professionalism.

The results of the commander survey indicated that they believe leadership in their PSAs has either stayed the same or improved. One of the commanders said *“the lieutenants that we have*

running the PSAs are now much more dedicated to their communities and by having field lieutenants to handle some of the day-to-day tasks, they can focus on the PSA issues.”

F. Action Plans With Concrete Timelines

An Action Plan is a vehicle for documenting how the Policing for Prevention strategy is implemented. Two important tools for developing effective PSA Action Plans are the PSA community meetings and the Partnerships for Problem Solving (PPS) group meetings. These meetings provide the PSA opportunities to meet with the community, discuss crime and disorder problems and engage in problem solving in partnership with other members of the Department, members of the community, other law enforcement agencies, city service agencies and other stakeholders. MPD has taken steps to ensure that each new PSA lieutenant has been trained on how to prepare and maintain effective PSA plans.

Feedback from the survey of PSA commanders showed mixed results as to whether they thought the PSAs hold more meetings than before the boundary change, and whether PSA Action Plans are being updated and maintained. Some commanders reported that while PSA meetings are held more frequently than before the boundary changes, others noted that some of the PSAs are naturally splitting into smaller areas to accommodate neighborhood issues that might not be represented in a larger PSA meeting.

SUMMARY

Overall the PSA Boundary realignment has successfully met its goals and objectives. The Department is meeting its minimum staffing commitments in terms of officers and lieutenants in most of the PSAs. At the same time, cross-PSA dispatching has been reduced and response time has dropped. Additional MPD programs—including the Hot Spot Initiative—although not directly related to the PSA boundary changes, are thriving as well, in part because managers have increased flexibility in terms of deployment. Finally, citizens are better notified about the date and location of PSA meetings, and have greater access through the listservs to MPD members.

During the daily Crime Briefings, MPD is supplementing the benefits achieved from the boundaries with additional discretionary staffing efforts where members are most needed, whether assigned from the Canine Division, Focus Mission Teams, Mobile Force, Redeployment or Horse Mounted Patrol. All of these efforts have contributed toward a reduction of crime and enhanced quality of life in the District of Columbia.

This is not to say that there aren't still areas that need further improvement. MPD will continue to work toward reducing the percentage of PSA members in a less-than-full-duty status, increasing the frequency with which MPD holds its PSA meetings, ensuring minutes are taken at these meetings and disseminated back to the community, updating PSA plans regularly, and maintaining the highest quality of supervision in the PSAs.

Metropolitan Police Department
Washington, DC

Citywide
Spring/Summer 2008 - Strategic Crime Briefing

March 1 – June 30, 2008



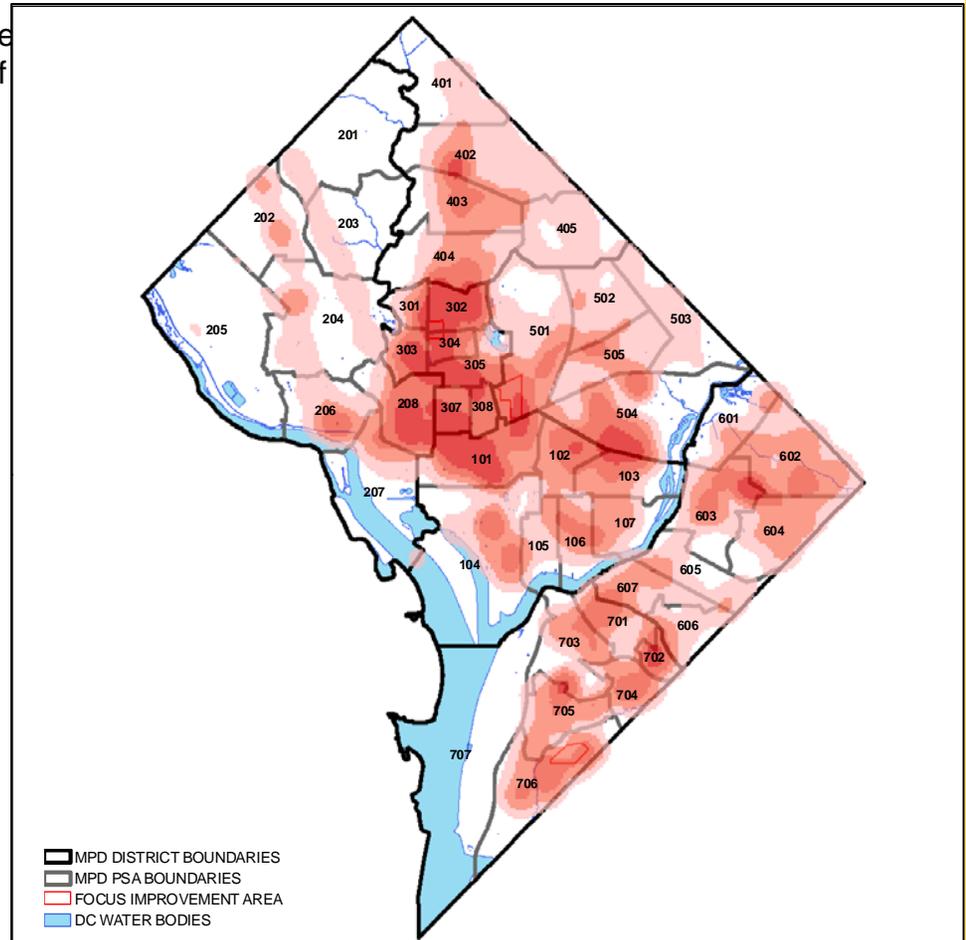
Research & Analysis Division
Office of Research & Analytical Services
Professional Development Bureau



CALLS FOR SERVICE

Computer Aided Dispatch (CAD) Call for Service Data
Call for Service Density

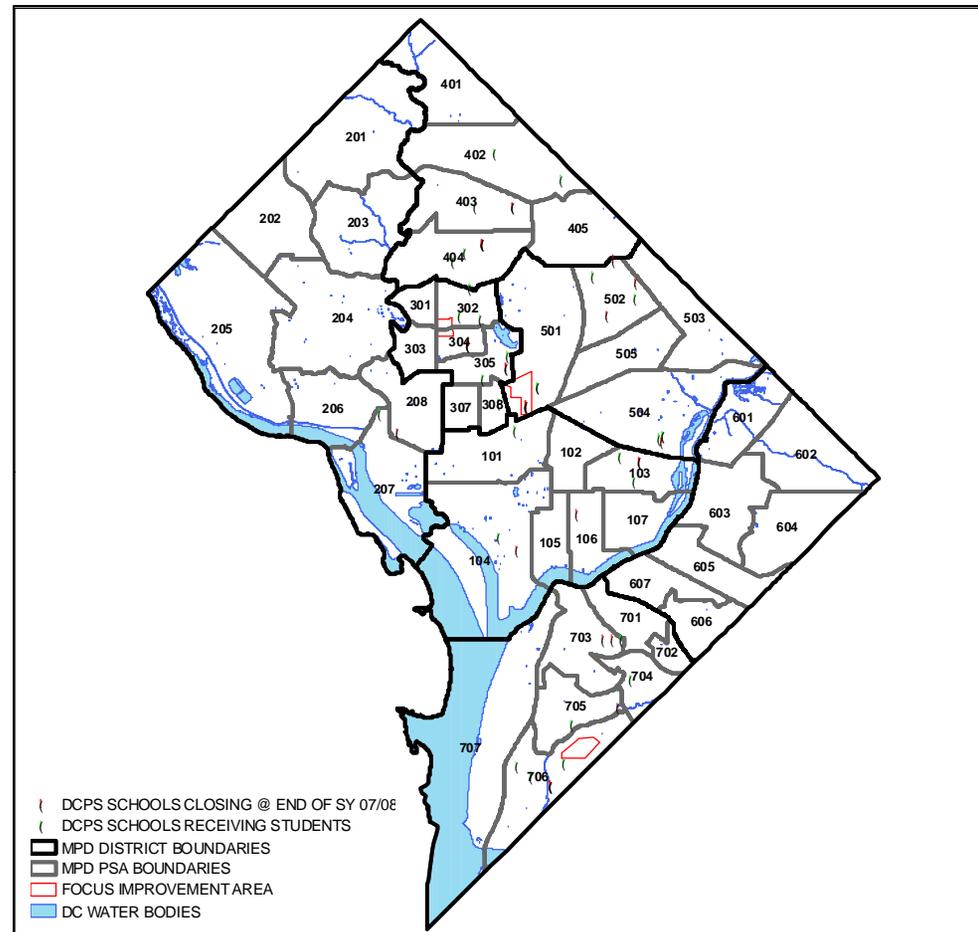
- The District of Columbia had **223,845** calls-for-service between October 1, 2007 and February 10, 2008. Of these calls, **212,917** (95.1%) were dispatched.
- The majority of these dispatched calls were for the following:
 - **Disorderly** – 26,402 calls (12.4%)
 - **Business / Alarm** – 11,777 (5.5%)
 - **Other** – 9,228 (4.3%)
 - **Burglar Alarm** – 8,731 (4.1%)
 - **Traffic Stop** – 8,014 (3.8%)
 - **Accident Property Damage Only** – 7,845 (3.7%)
 - **Traffic Complaint** – 7,313 (3.4%)
 - **Investigate the Trouble** – 7,028 (3.3%)
 - **Family Disturbance** – 6,978 (3.3%)
 - **Assault / Simple** – 6,504 (3.1%)
 - **Destruction of Property** – 5,624 (2.6%)
 - **Assist** – 5,526 (2.6%)



SCHOOL CLOSURES

District of Columbia Public School (DCPS) Closures & Student Recipient Locations

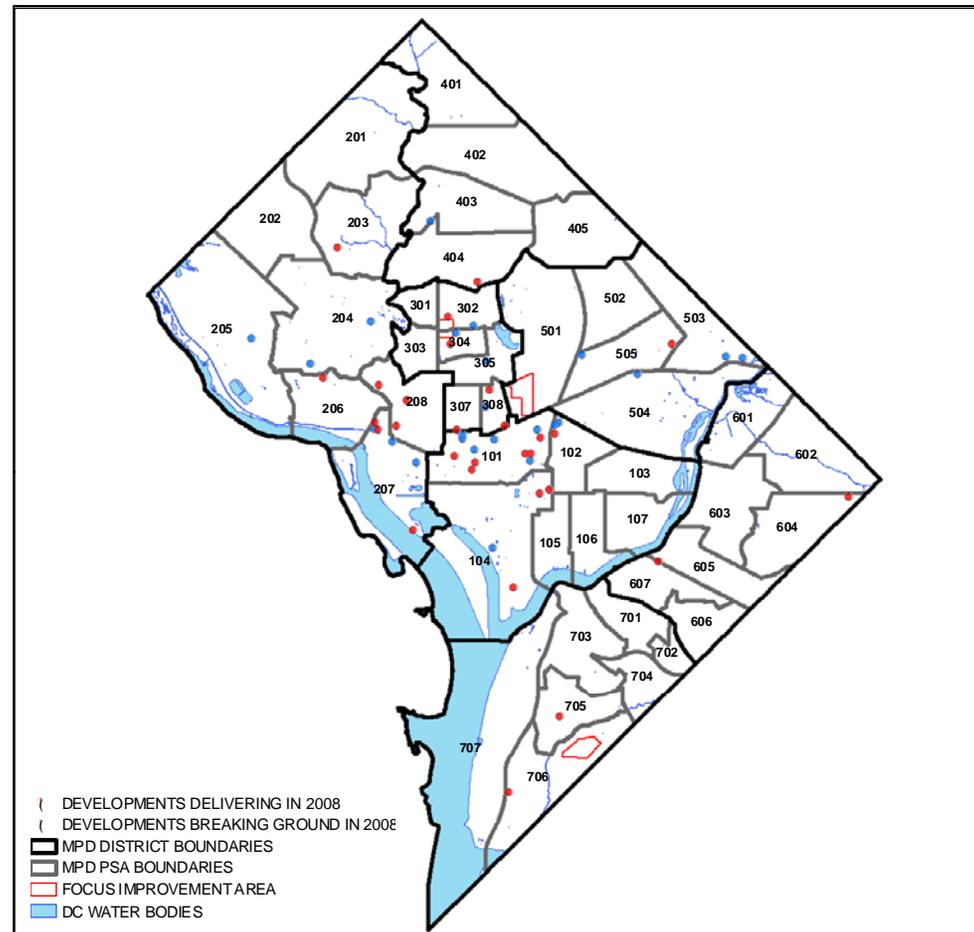
- By the end of the **2007/2008** school year, there will be **15** school closings in the District of Columbia.
 - An estimated **11 elementary**,
 - **1 junior high school**,
 - **1 high school**,
 - And **2 Choice** center schools for special education
- These closings will occur in all Districts except for 6D.
- **3** more elementary school closings are scheduled to take place by the end of the **2009/2010** school year.



ECONOMIC DEVELOPMENT

Washington, DC Economic Partnership (WDCEP) Economic Development Location Data
Projected Delivery Dates and Ground Breaking from March 1 – June 30, 2008

- The District has a total of 31 **developments** expected to deliver over the next four months (from **March to June 2008**). A total of
 - **18 New Construction** sites,
 - **4 Office**
 - **3 Hospitality**
 - **2 Education**
 - **1 Mixed Use**
 - **1 Retail**
 - **7 Renovation** sites,
 - **2 Office**
 - **2 Residential**, and
 - **6 Infrastructure** projects will be completed.
- Overall, the District of Columbia will see an estimated **1,305** new and renovated residential units that will hold approximately **2,610** new residents (assuming 2 residents per unit..



ECONOMIC DEVELOPMENT

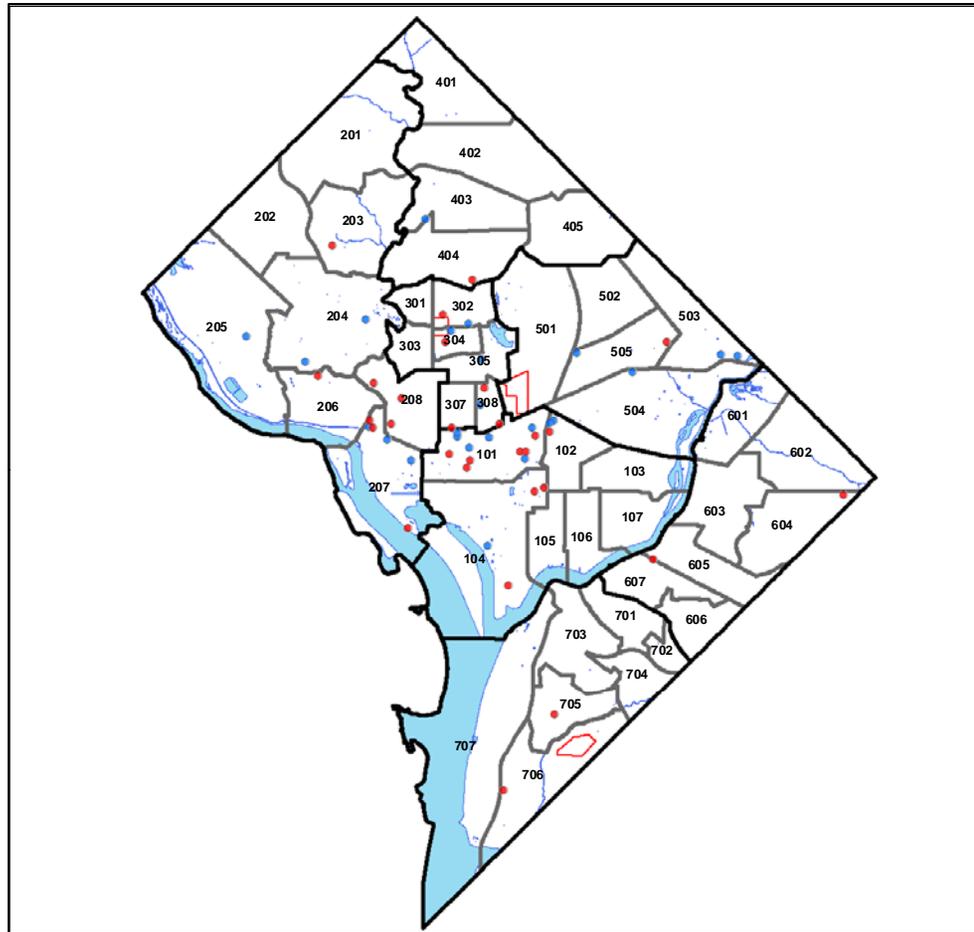
Washington, DC Economic Partnership (WDCEP) Projected Delivery Dates
March 1 – June 30, 2008

PSA	Delivery Month	Project	Address	Construction Type	Major Use	Residential Units	Apartment Units	Hotel Rooms
101	MAR	1099 New York Avenue	1099 New York Avenue NW	New Construction	Office	0	0	0
	APR	CityVista: The K & The V	5th & K Streets NW	New Construction	Mixed-use	536	244	0
	MAY	Republic Square Phase II	660 North Capitol Street NW	New Construction	Office	0	0	0
104	MAY	Supreme Court Modernization	Supreme Court	Renovation	Office	0	0	0
	JUN	Town Center Redevelopment Phase I	1101 3rd Street SW	Renovation	Residential	253	0	0
105	MAR	Baseball Stadium: Nationals Park	South Capitol & N Streets SE	New Construction	Hospitality	0	0	0
		Navy Yard Metrorail Station Improvements	Navy Yard Metrorail Station	Infrastructure	Infrastructure	0	0	0
204	MAR	Washington International School	3100 Macomb Street NW	New Construction	Education	0	0	0
	APR	Connecticut Avenue Bridge	Connecticut Avenue Bridge	Infrastructure	Infrastructure	0	0	0
206	JUN	Georgetown Waterfront Park Phase I	Potomac River Georgetown	Infrastructure	Infrastructure	0	0	0
207	MAR	Courtyard by Marriott	515 20th Street NW	New Construction	Hospitality	0	0	147
208	MAR	2101 L Street	2101 L Street NW	Renovation	Office	0	0	0
	APR	22 West	1177 22nd Street NW	New Construction	Residential	95	0	0
		P Street Streetscape Rehabilitation	P Street NW	Infrastructure	Infrastructure	0	0	0
301	MAR	Atonatl The	3125 Mt Pleasant Street NW	Renovation	Residential	12	0	0
	APR	Saint Denis The	1636 Kenyon Street NW	Renovation	Residential	28	28	0
302	MAR	DC USA	3100 14th Street NW	New Construction	Retail	0	0	0
303	APR	Erie The	2351 Champlain Street NW	New Construction	Residential	8	0	0
304	JUN	Privado Condominium	1443 Chapin Street NW	New Construction	Residential	16	0	0
305	MAY	Lacey The	1100 Florida Avenue NW	New Construction	Residential	26	0	0
	JUN	Moderno	1939 12th Street NW	New Construction	Residential	19	0	0
307	MAR	Logan Row	1411 - 1417 11th Street NW	Renovation	Residential	8	0	0
			1425 11th Street NW	New Construction	Residential	20	0	0
	MAY	1446 - 54 Church Street Condominiums	1446 - 54 Church Street NW	New Construction	Residential	27	0	0
	JUN	1331 L Street	1331 L Street NW	New Construction	Office	0	0	0
504	MAR	Fairfield Inn & Holiday Inn Express	1917 Bladensburg Road NE & 2301 New York Avenue NE	New Construction	Hospitality	0	0	251
505	MAR	Brentwood Service & Inspection Yard	Brentwood Service & Inspection Yard	Infrastructure	Infrastructure	0	0	0
604	JUN	KIPP School	4801 Benning Road SE	New Construction	Education	0	0	0
703	JUN	Solomon G. Brown Corps Community Center	2300 Martin L. King Jr. Avenue SE	New Construction	Office	0	0	0
704	APR	Southview Apartments	3627 22nd Street SE	Renovation	Residential	257	257	0

ECONOMIC DEVELOPMENT

Washington, DC Economic Partnership (WDCEP) Projected Delivering & Ground Breaking Dates
March 1 – June 30, 2008

- The District has a total of **20 developments** expected to break ground over the next four months (from **March to June 2008**). A total of
 - **16 New Construction sites**
 - **5 Office**
 - **3 Residential,**
 - **3 Hospitality**
 - **3 Mixed Use**
 - **1 Education**
 - **1 Retail,** and
 - **4 Renovation sites**
 - **3 Residential**
 - **1 Office**
- Overall, the District of Columbia will see an estimated **1,621** new and renovated residential units that will hold approximately **3,242** new residents.



ECONOMIC DEVELOPMENT

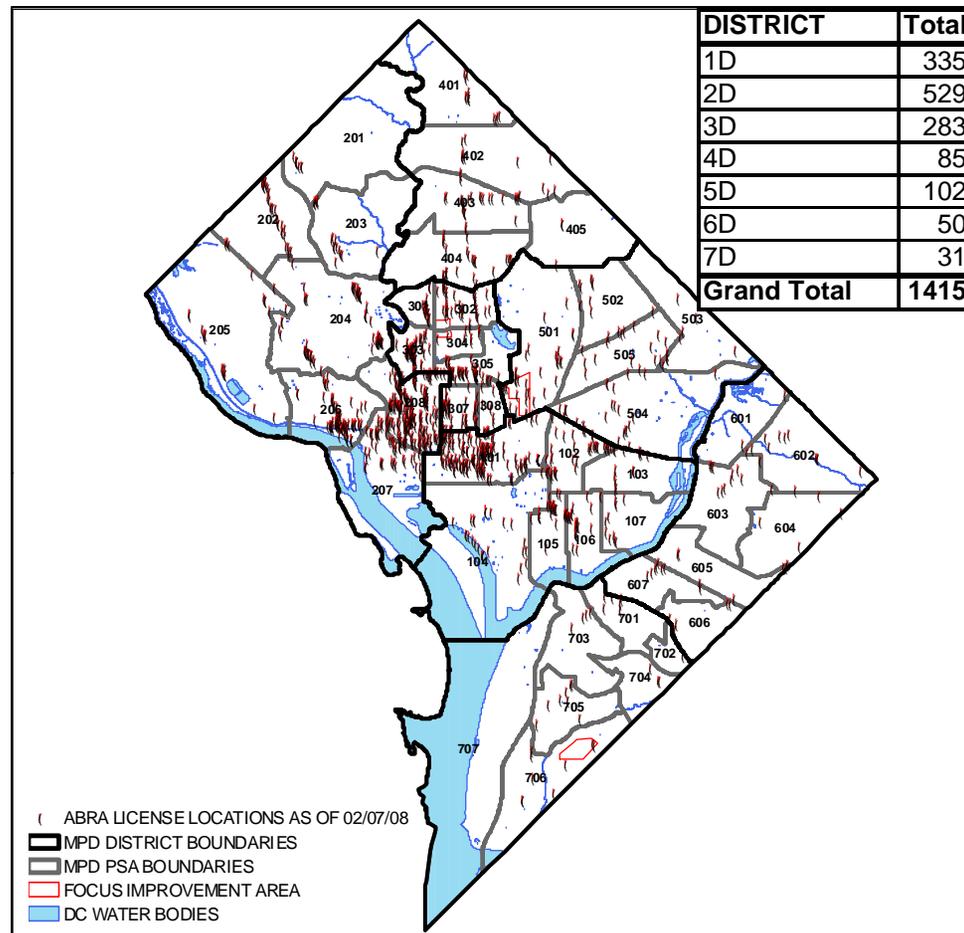
Washington, DC Economic Partnership (WDCEP) Projected Ground Breaking Dates
March 1 – June 30, 2008

PSA	Ground Breaking Month	Project	Address	Construction Type	Major Use	Residential Units	Apartment Units
101	MAR	440 1st Street	440 1st Street NW	Renovation	Office	0	0
		Gallery Square	801 7th Street NW	Renovation	Mixed-use	22	0
	APR	20 F Street	20 F Street NW	New Construction	Office	0	0
	MAY	Franklin School	13th & K Streets NW	Renovation	Mixed-use	0	0
	JUN	60 L Street Phase I & II	60 L Street NE	New Construction	Residential	718	0
104	MAR	Arena Stage at the Mead Center for American Theater	1101 6th Street SW	New Construction	Hospitality	0	0
	JUN	Randall School	850 Delaware Avenue SW	New Construction	Mixed-use	460	0
107	MAR	Greater Southeast Community Hospital	1900 Massachusetts Avenue SE	Renovation	Education	0	0
204	MAR	Wardman West - Marriott Wardman Park	2660 Woodley Road NW	New Construction	Residential	124	0
206	APR	New Science Center	3700 O Street NW	New Construction	Education	0	0
207	APR	GSA Headquarters Addition	1800 F Street NW	New Construction	Office	0	0
		GSA Headquarters Renovation	1800 F Street NW	Renovation	Office	0	0
		Square 54 (old GWU Hospital site)	2200 Pennsylvania Avenue NW	New Construction	Mixed-use	333	333
208	MAR	800 17th Street	800 17th Street NW	New Construction	Office	0	0
302	JUN	Sherman Avenue	2922 Sherman Avenue NW	Renovation	Residential	15	0
305	JUN	14th & W	1325 W Street NW	New Construction	Mixed-use	200	200
503	APR	Washington Gateway Retail Center	New York & South Dakota Avenue NE	New Construction	Retail	0	0
505	MAY	Douglas Arts Center	2414 Douglas Street NE	Renovation	Residential	41	0
602	APR	4414 Benning Road	4414 Benning Road NE	New Construction	Mixed-use	62	0
606	MAY	Belgrove The	2845 Denver Street & 2760 Naylor Road SE	Renovation	Residential	25	0

ABRA LICENSED FACILITIES

As of February 2, 2008

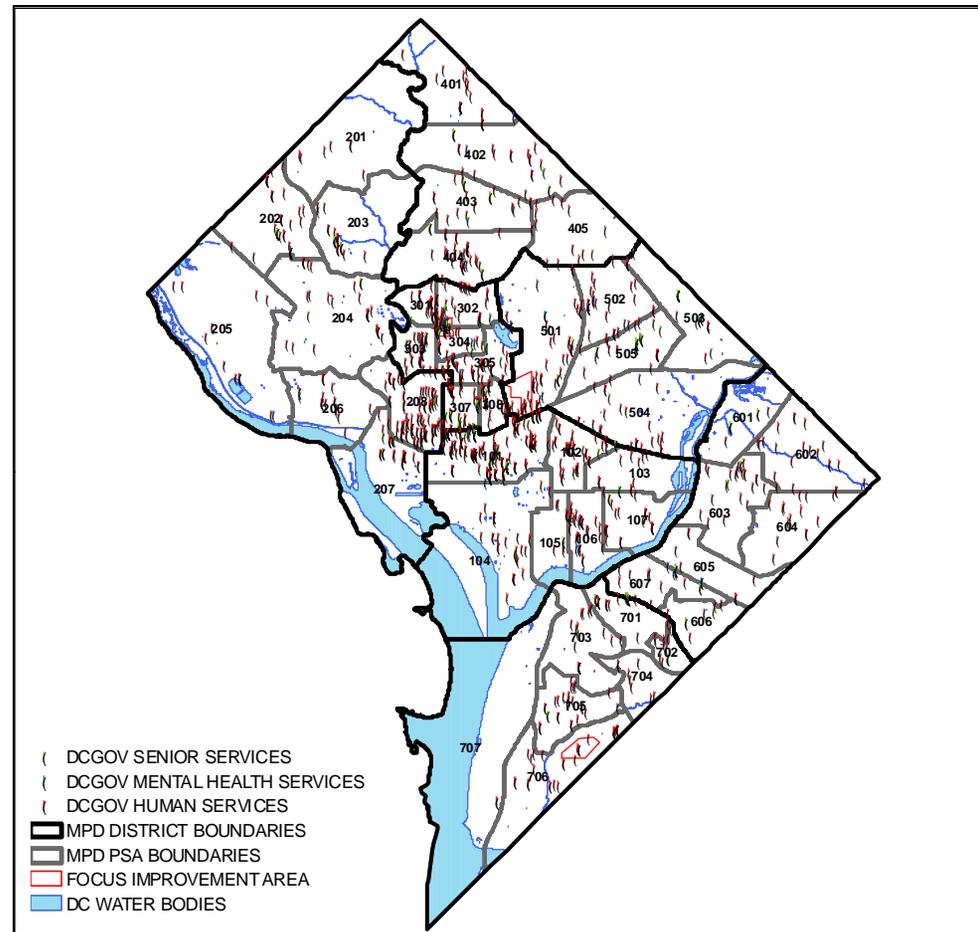
- The District of Columbia has the **1415** ABRA licensed facilities within its boundaries.
 - The **Second District** holds the majority of these licenses with **37.4% (529)** of the total licenses
 - 2D is followed by the **First District** with **335** licenses or **(23.7%)** of the total licenses
 - Followed by **3D** with **20%**, or **283**, of the total ABRA licensed facilities.
- The highest concentrations of these facilities are within PSA's
 - **208** - 237 licensed facilities
 - **101** – 189 licensed facilities
 - **206** – 91 licensed facilities
 - **303** – 92, licensed facilities and
 - **204** – 77 licensed facilities



HUMAN SERVICES

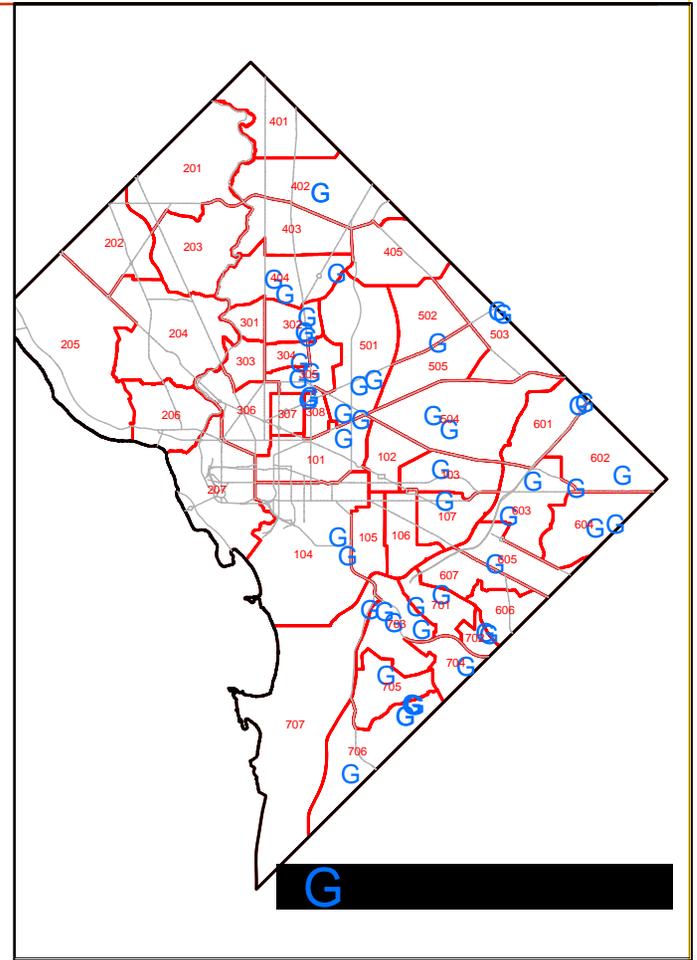
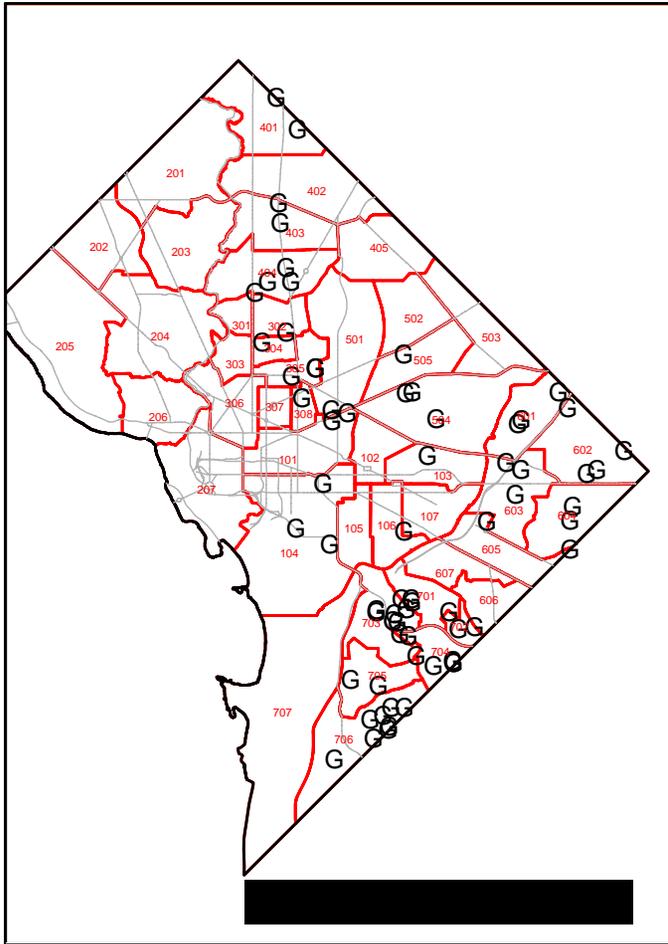
DC Government Senior Citizen Services, Mental Health Services and Human Services

- The purpose of this slide is to mimic the idea behind the **Focused Improvement Area Initiative** illustrating the importance of providing individuals with human service issues the assistance they need in hopes of further deterring crime.
- The District of Columbia contains approximately 1,500 human service agencies within its boundaries.
 - Services provided by these agencies include but are not limited to:
 - **Employment,**
 - **Education,**
 - **Legal aid,**
 - **Mental health counseling and treatment,**
 - **Senior citizen programs and housing, and**
 - **Health care**



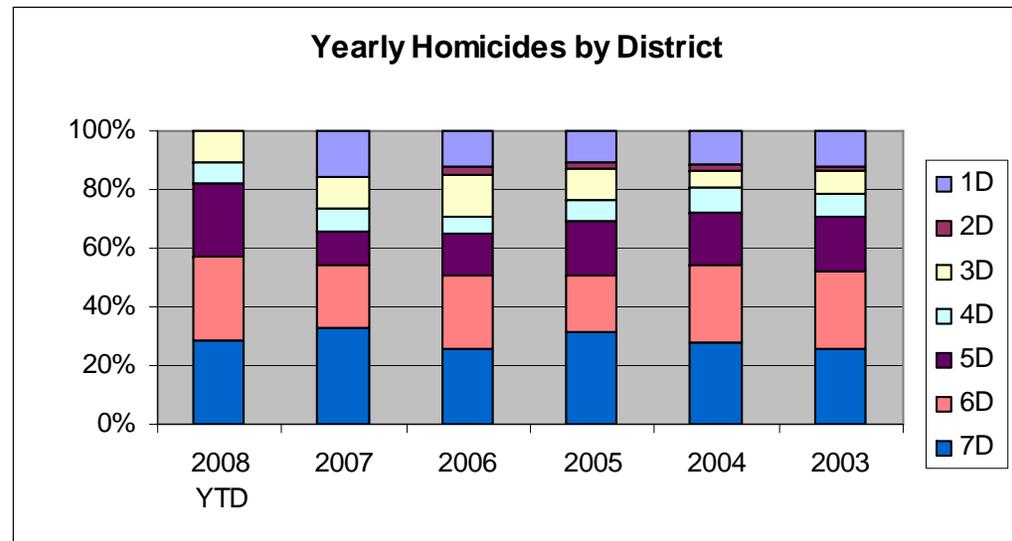
Violent Crimes Branch
(VCB)
Superintendent of Detectives
Operational Support Command

Locations of Homicides



Citywide Prior Yearly Totals

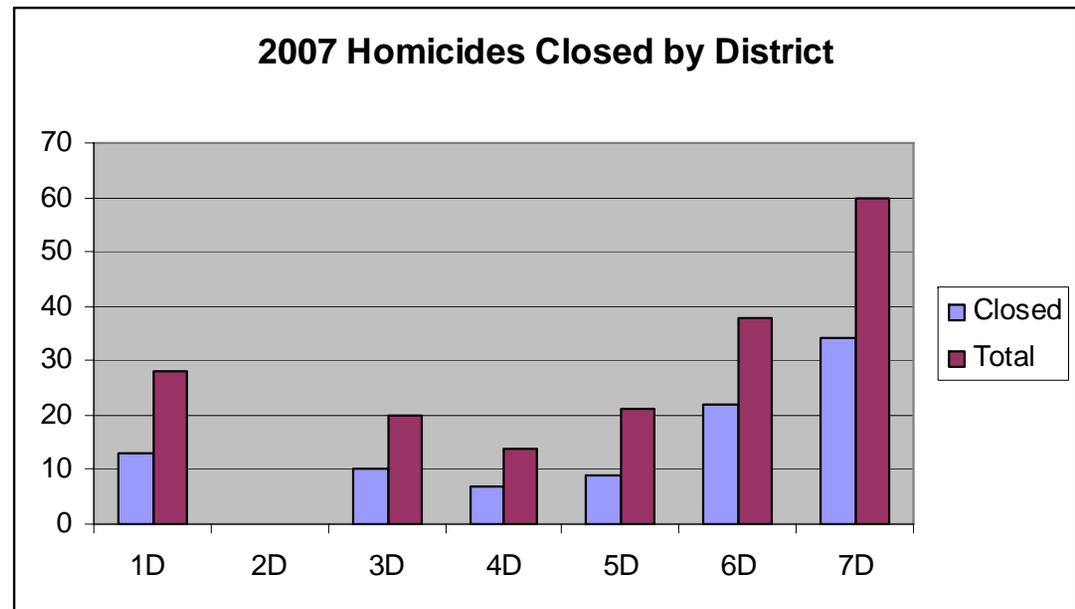
- Districts 5 through 7 have Accounted for over 60% of Homicides since 2003



	Citywide	1D	2D	3D	4D	5D	6D	7D
2008 YTD	28	0	0	3 (11%)	2 (7%)	7 (25%)	8 (29%)	8 (29%)
2007	181	28 (15%)	0	20 (11%)	14 (8%)	21 (12%)	38 (21%)	60 (33%)
2006	169	21 (12%)	4 (2%)	25 (15%)	9 (5%)	24 (14%)	42 (25%)	44 (26%)
2005	196	21 (11%)	4 (2%)	21 (11%)	14 (7%)	36 (18%)	38 (19%)	62 (32%)
2004	198	22 (11%)	5 (3%)	11 (6%)	17 (9%)	36 (18%)	52 (26%)	55 (28%)
2003	248	29 (12%)	4 (2%)	20 (8%)	19 (8%)	45 (18%)	66 (27%)	63 (25%)

HOMICIDE CLOSURES - 2007

- 95 of 181 2007 Homicides are Closed



	1D	2D	3D	4D	5D	6D	7D	Citywide
Closed	13	0	10	7	9	22	34	95
Total	28	0	20	14	21	38	60	181

DAY/TIME HOMICIDE ANALYSIS

March 1 – June 30, 2006 & 2007

2006 – Day of Week and Time Range

	00:00-03:59	04:00-07:59	08:00-11:59	12:00-15:59	16:00-19:59	20:00-23:59	Total
Sun	1	0	1	2	2	1	7
Mon	3	0	0	1	1	0	5
Tue	2	1	0	1	2	5	11
Wed	1	0	0	0	1	5	7
Thu	3	1	0	1	0	1	6
Fri	0	0	0	3	1	3	7
Sat	4	0	1	1	3	0	9

2007 – Day of Week and Time Range

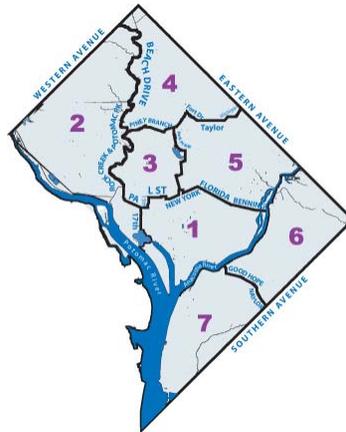
	00:00-03:59	04:00-07:59	08:00-11:59	12:00-15:59	16:00-19:59	20:00-23:59	Total
Sun	7	1	0	1	1	1	11
Mon	1	1	0	1	0	1	4
Tue	4	0	0	0	1	3	8
Wed	4	0	0	0	1	1	6
Thu	3	1	1	3	2	3	13
Fri	3	0	2	0	1	3	9
Sat	4	2	0	3	1	7	17

QUARTERLY HOMICIDE PROJECTIONS

MONTHLY

- Monthly – In 2007, 40 of the 68 Homicides in the quarter occurred in May & June with 18 occurring in the 7th District
- Day of Week - Friday Saturday, and Sunday based on 2006 & 2007 data would be primary projected dates for attention.
- Time of Day during the hours 0000 to 0359 and 20:00 to 23:59 on the indicated days would be a primary projected time frame for attention.
- Area – 44 (37%) Homicides occurred during in the 7th District 2006 & 2007 for this quarter, with 13 (30%) occurring in PSA 706
- Motive – 29 (31%) of the 91 Homicides in 2006 2007 where the motive was known, had a motive of Argument. Projection is that motives will likely be reactionary to a dispute.

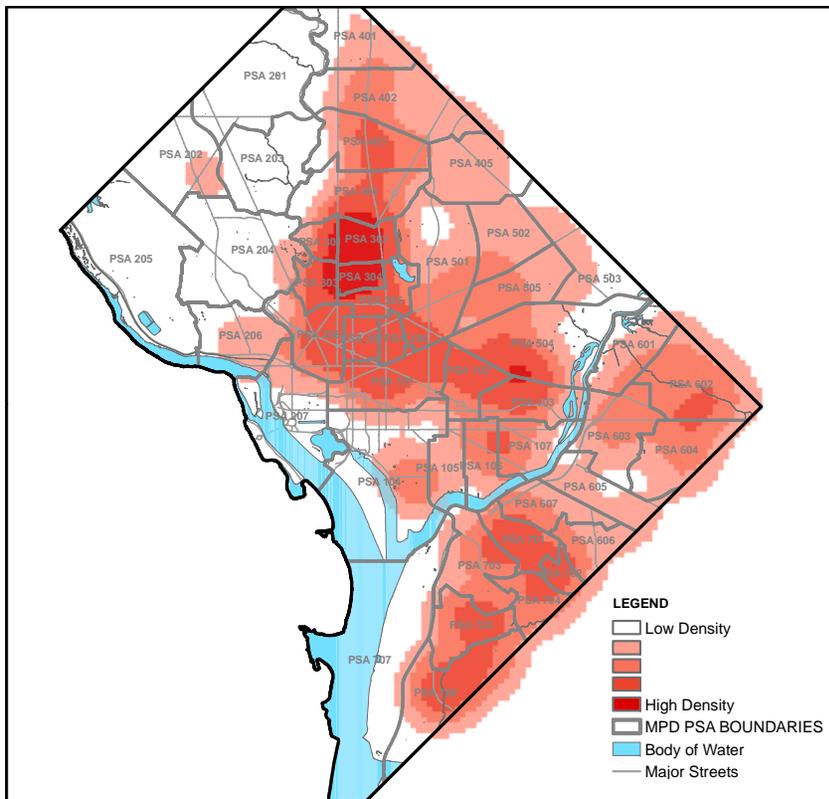
Superintendent of Detectives Division (SOD) Operational Support Command



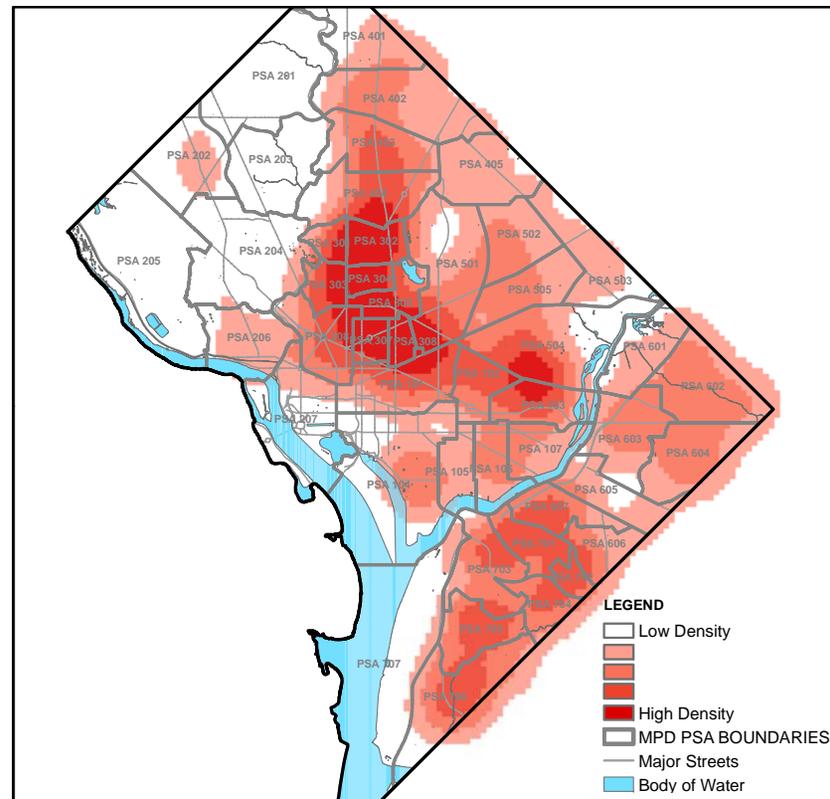
Violent Crime Density

Information Management System (IMS) Data

Violent Crime Density July-October 2007 vs. February-May 2008



February-May 2008



July-October 2007

NEIGHBORHOODS OF INTEREST

For March 1 – June 30, 2008

PSA 101

- Sursum Corda Dwellings
- Downtown
- Chinatown

PSA 208

- Theft from Autos throughout
PSA

PSA 301

- Mount Pleasant

PSA 302

- Park/Morton Public Housing

PSA 404

- Pentworth (Metro Station)

PSA 505

- Saratoga/Brentwood

PSA 504

- Trinidad

PSA 602

- Clay Terrace

PSA 604

- Benning Heights

PSA 702

- Barry Farms

EXPECTED CRIME PATTERNS & TRENDS

For March 1 – June 30, 2008

1D:

BUZZARD POINT SW: THEFT FROM AUTOS WILL INCREASE AS GAME PATRONS STORE VAULABLES IN THEIR CARS. THE AREA IS KNOWN FOR UNPROVOKED ASSAULTS PSA 105 (S.E. BORDER) MAY ALSO SEE THE SAME TREND

2D:

With the addition of PSA 208 (formerly PSA 306) while analyzing the crime patterns in this area and the previous trends being experienced in the Second District, we expect a crime spike of about 50% in the areas of Robbery and ADW's based on the information available to us.

3D:

ADW: Park/Morton Public Housing Complex (PSA 304); 13th to 15th, from Clifton to Columbia (PSA 304); **Robbery:** Georgia to 16th, from Harvard to Lamont (PSA 302); area adjacent to Adams Morgan (PSA 303). **Burglary:** Mt. Pleasant to Adams Mill, from Park to Irving (PSA 301); 14th to Warder, from Harvard to New Hampshire (PSA 302).

4D:

401 – 6900-7400 Block Georgia Ave NW
402 - 1200 Block Rock Creek Ford Rd NW
402 - Georgia & Military Rd NW
403 - 100 Block of Kennedy
404 - Webster & Georgia Ave NW
404 - 3700-3900 Block Georgia Ave NW

EXPECTED CRIME PATTERNS & TRENDS (cont.)

For March 1 – June 30, 2008

5D: Street Robberies w/armed, F&V, Snatch
Delivery Robberies w/armed and F&V; ADW's [Robbery gone bad-victim runs]; Burglaries; ADW's (Domestics);
Thefts from gas stations

6D: Expect Robberies/AWIR to continue
Foot Bridges area and Benning Heights
(AKA Simple City).

7D: Robberies: Expect an increase in robberies as the
spring season approaches & spring breaks. Expect an
increase in violence at or near Ballou High School
located at 4th Street & Trenton Pl. S.E. (PSA 705) due
to an ongoing dispute between five (5) gangs:

- Barry Farms
- Congress Park
- Parkland
- Robinson Place
- Stanton Road

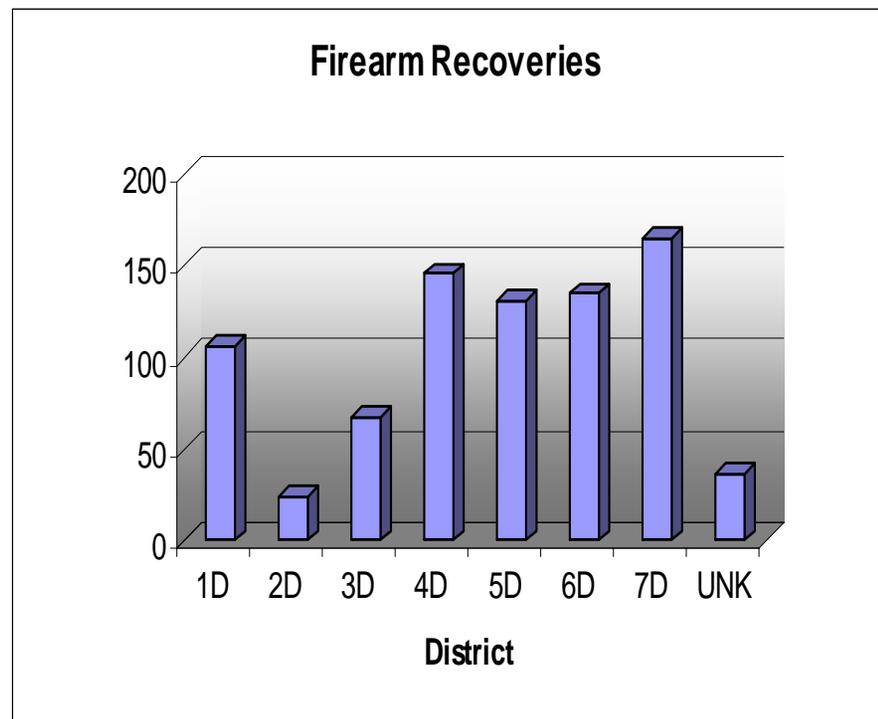
Firearms Examination
Forensic Science Division
Investigative Services Bureau

Wednesday, February 27, 2008

Firearm Recoveries

November 1, 2007 – February 15, 2008

- Between 11/1/07 and 2/15/08 a total of 810 firearms were processed through MPD firearms.
 - 1D: 106
 - 2D: 24
 - 3D: 67
 - 4D: 146
 - 5D: 131
 - 6D: 135
 - 7D: 165
 - UNK: 36



Office of Homeland Security & Counter-Terrorism Section
(HSCS)
Office of Security Services

Wednesday, February 27, 2008

TOP CONCERNS FOR TERRORIST INCIDENTS

Demonstrations, Large Gatherings and Significant Events

- Demonstrations
 - March 10-19– Anti War Protests-5th anniversary of war in Iraq
 - April 12-13 – IMF Spring Meetings
 - April 26 – Anti-abortion Group “The Call”

- Large gatherings:
 - March 29 – National Marathon and Half-Marathon
 - March 29 – Nationals exhibition game vs. the Orioles
 - March 30 – Nationals Home Opener
 - May 24 - Memorial Day concert –US Capitol grounds.

- Significant events:
 - April 15 – 18 – Visit of Pope Benedict XVI

TOP CONCERNS FOR TERRORIST INCIDENTS

Primary concerns for law enforcement in the National Capitol Region (NCR) include but are not limited to.

- Vehicle Borne Improvised Explosive Device (VBIED) concerns and delivery methods:
Use of stolen or cloned vehicles such as;
 - Federal and local government vehicles
 - Emergency equipment, i.e. police vehicles, ambulances, fire emergency vehicles
 - Commercial large capacity fuel tankers
 - Industrial chemicals and related materials

- Bioterrorism / Dirty Bombs using radioactive materials:
 - Delivery methods – postal means, courier, vehicles, etc.

- Waterborne threats as the District of Columbia has water accessibility via the Potomac and Anacostia rivers:
 - Entry into the District of Columbia has several bridges that pose a viable threat.
 - Military installations located on the water.

SUSPICIOUS PACKAGE CALLS FOR SERVICE

Citywide Counts by District

- The 1st and 2nd districts receive the greatest number of suspicious package calls for service.
 - In CY 2007 these two PSAs collectively represented 82% of all suspicious package calls received citywide

	CY 2007	YTD 2008
1D	374	64
2D	391	63
3D	74	9
4D	38	10
5D	24	10
6D	23	3
7D	11	7



Citywide Strategic Crime Briefing Executive Summary
METROPOLITAN POLICE DEPARTMENT
Research & Resource Development Division
in association with the
Criminal Intelligence and Tactical Crime Analysis Unit

*** Information contained herein is intended for dissemination to Law Enforcement Personnel only ***

Prepared by:
 Peta Myers (RRD) and Kelly Branthover (CITCAU)
 Date Prepared: May 31, 2007

1ST DISTRICT

Analytical Concerns	District Plans	District Deployment	Analytical Comments
District 1 Overview 1D has 42% of the city's metro entrances around which crimes tend to occur.	Partner with other policing agencies in the district (Amtrak, Metro, BIDS, etc.)	Metro Stops	N/A
1D has 23% of the city's ABRA licenses.	Address Nightclub Concerns Report all ABC Incidents Attend & participate in protests, hearings, and show-cause hearings.	Nightclubs, Entertainment Venues Powershifts Reimbursable Details (2400 -0400)	N/A
1D has one third of the city's economic development sites	Covered within PSA level plans	Footbeats Partnerships with other agencies, including BIDS	N/A
PSA 101 Two projects are due for completion between now and August <ul style="list-style-type: none"> ▪ 500 B/O Pennsylvania Ave NW ▪ 400 B/O L St NW occupancy. 	Partnership with BIDS	N/A	N/A
ADW – Sursum Corda -Has 2 buildings with the most reported DV reports in 1D	Summer Activities for Juveniles in area DV Representatives at Summer Activities Target repeat offenders and loiterers Visible Police Presence Ensure security officers enforce bar notices Work with security Work with community Move along homeless sleeping in area	2 officers on each shift	These actions will aid in reducing crime, selling drugs, and other help quality of life issues

Analytical Concerns	District Plans	District Deployment	Analytical Comments
	Fight backs		
Street Robberies – Chinatown	Asian Liaison Unit (ALU) on Footbeat ALU to meet with Asian Community ID'd as Crime Area	Asian Liaison Unit (ALU) on Footbeat Footbeat Officers	District Wide Goal – Reduce Robberies by 10%
Snatch Robberies - Chinatown	Asian Liaison Unit (ALU) on Footbeat ALU to meet with Asian Community ID'd as Crime Area	Asian Liaison Unit (ALU) on Footbeat Footbeat Officers	District Wide Goal – Reduce Robberies by 10%
Pickpocket Robberies	N/A	Footbeat Officers	District Wide Goal – Reduce Robberies by 10%
Snatch Robberies – Union Station	ID'd as Crime Area Work with Amtrak & Metro Transit Police		District Wide Goal – Reduce Robberies by 10%
ADW – Union Station	ID'd as Crime Area Work with Amtrak & Metro Transit Police		District Wide Goal – Reduce ADW by 10%
ADW – 900 b/o F St NW – Nightclubs	ID'd as Crime Area (Nightclubs)	Club Overtime	District Wide Goal – Reduce ADW by 10%
ADW - 4 th St NW & K St NW	ID'd as Crime Area – Prostitution & Drugs		District Wide Goal – Reduce ADW by 10%
Burglaries – Restaurants	N/A	N/A	District-Wide Goal – Reduce Burglary by 10%
Thefts – Downtown & Chinatown Restaurants	N/A	N/A	N/A
Theft – Bicycles	N/A	N/A	N/A
Theft from Auto – NE Club Zone	ID'd as Crime Area	Club Overtime	District Wide Goal – Reduce Thefts from Autos by 10%
PSA 102 Commercial Robberies - H St NE Corridor	Focus area for commercial robberies	Footbeats	District Wide Goal – Reduce Robberies by 10%
Street Robberies - H St NE Corridor	Focus area for robberies (Cmdr. Grooms & Lt. Hawkins Presentations)	Footbeats	District Wide Goal – Reduce Robberies by 10%
ADW – 800 b/o H St NW	ID'd as Crime Area	Footbeats	District Wide Goal – Reduce ADW by 10%
Commercial Burglaries – 1000-1400 b/o H St NE Corridor	Crime Focus Area	Footbeats	District-Wide Goal – Reduce Burglary by 10%
PSA 102 (cont.) Theft from Auto – Orleans PI	N/A	2 Officers on each Shift	District Wide Goal – Reduce Thefts from Autos by 10%
Stolen Autos	N/A	N/A	N/A
PSA 102/103 Theft from Auto – 11 th St NE-14 th St NE & K St NE-F St NE	N/A	N/A	District Wide Goal – Reduce Thefts from Autos by 10%

Analytical Concerns	District Plans	District Deployment	Analytical Comments
Street Robberies - Maryland Ave NE & surrounding blocks	FMT make UUV arrests (multiple robbery suspects also steal vehicles) FMT make stops and do 76's	FMT ATU Officer McKenzie – liaison to ATU	District Wide Goal – Reduce Robberies by 10%
Theft from Auto – 2 nd St NE-14 th St NE; East Capitol St NE- D St NE	Distribute flyers to residents	Officer Dukes	District Wide Goal – Reduce Thefts from Autos by 10%
PSA 103 Commercial & Street Robberies – Benning Rd NE	Police visibility Stop, identify & do 76's for all suspicious persons Put pictures in criminal beat book Provide information to Detectives Patrol Officers respond to any robbery call Primary unit respond to scene – secondary respond to escape routes & do canvass Work with security & SOD at RFK for P/P and other robberies at stadium Focus area for commercial robberies	Border Patrol with 5D	District Wide Goal – Reduce Robberies by 10%
ADW – Rosedale/Gales	Block Surveys Police Visibility Identify suspicious subjects Conduct business checks Permanent Daywork officer Visit Rosedale Rec Center Summer Activities for Juveniles in area DV Representatives at Summer Activities	2 officers on each shift Daywork & Evening Officer visit Rosedale Rec Center	District Wide Goal – Reduce ADW by 10%
Stolen Autos	FMT – Make UUV Arrests Share information between ATU and PSA Work together between WAVE, ATU, FMT, PSA Distribute literature in stolen auto hot spots Share information with community Officer to ride with CSOSA to ensure recidivists are monitored Identify CSOSA Releases	FMT ATU Officer Dukes Officer Jones Officer MacKenzie – liaison between PSA & ATU	N/A
PSA 103 (cont.) 1D has 17% of the city's juveniles. The largest number list in PSA 103.	Summer Camp; Youth Summit; Curfew Enforcement; Home visits; Boys & Girls Club; Group Home Project	N/A	Can only measure curfew violators
PSA 103/107 Theft from Autos - 1400 b/o East Capitol St & Surrounding Streets	Increase patrol during events at RFK Stadium Stop, identify, record and inform detectives of suspicious persons Distribute literature on vehicles and	N/A	District Wide Goal – Reduce Thefts from Autos by 10%

Analytical Concerns	District Plans	District Deployment	Analytical Comments
PSA 104 ADW –SW Club Area	ID'd as Crime Area	Club Overtime	District Wide Goal – Reduce ADW by 10%
Street Robberies – Greenleaf/Syphax	Summer activities for Juveniles in area	N/A	District Wide Goal – Reduce Robberies by 10%
ADW's – Greenleaf/Syphax	Summer Activities for Juveniles in area	N/A	District Wide Goal – Reduce ADW by 10%
Street Robberies – Arena Stage	ID'd as a Crime Area – Entertainment Attraction	N/A	District Wide Goal – Reduce Robberies by 10%
Theft from Auto – SW Club Area	ID'd as Crime Area	Club Overtime	District Wide Goal – Reduce Thefts from Autos by 10%
PSA 105 Theft from Auto – Construction Sites	Not Identified	N/A	District Wide Goal – Reduce Thefts from Autos by 10%
PSA 106 Street Robberies – Eastern Market	Send officers to escape routes after robberies	FMT Powershift PSA Officers	District Wide Goal – Reduce Robberies by 10%
ADW – Potomac Gardens	Summer Activities for Juveniles in area DV Representatives at Summer Activities	1 officer on each shift	District Wide Goal – Reduce ADW by 10%
PSA 106/107 Theft – Bicycles	Set up bike decoys	Powershift	N/A



Citywide Strategic Crime Briefing Executive Summary
METROPOLITAN POLICE DEPARTMENT
Research & Resource Development Division
in association with the
Criminal Intelligence and Tactical Crime Analysis Unit

*** Information contained herein is intended for dissemination to Law Enforcement Personnel only ***

Prepared by:
 Kerry Hayes (RRD) and Diana Havlin (CITCAU)
 Date Prepared: May 31, 2007

2ND DISTRICT

<u>Analytical Concerns</u>	<u>District Plans</u>	<u>District Deployment</u>	<u>Analytical Comments</u>
District 2 Overview 20.9% of the city's ABRA licenses are in 2D, the majority of which are in PSA 204 and 206.	N/A	N/A	No specific plans were found in the plans. This issue may be considered as part of the overall attention to be paid to the commercial areas.
PSA 201 No issues identified by RRD or CITCAU	N/A	N/A	N/A
PSA 202 Thefts	2 business footbeats One present near Mazza Gallerie One visible during business closings One business check every 30 min Meet daily w/ Metro Transit Police	Segway training for officers 1 officer: days off on Sunday & Monday 1 officer: days off on Sunday & Monday Marked car visible; changed hourly	Presence of marked car, foot patrol, and interaction with business owners should have deterrent effect on offenders.
PSA 203 No issues identified by RRD or CITCAU	N/A	N/A	N/A

Analytical Concerns	District Plans	District Deployment	Analytical Comments
PSA 204 Thefts Thefts (cont'd) Highest population in 2D Highest juvenile population in 2D 5.8% of 2D's ABRA licenses	Cleveland Park footbeat Glover Park footbeat Not specifically addressed General curfew enforcement Not specifically addressed	2 officers: regular day/evening tours 2 officers: regular day/evening tours Not specifically addressed All power shift & midnight officers Not specifically addressed	PSA 204 is addressing the issue of retail theft as well as considering residential coverage in these footbeats. District level enforcement, not specific to PSA 204
PSA 205 No issues identified by RRD or CITCAU	N/A	N/A	N/A
PSA 206 Georgetown Robbery	Increase visibility, enhance community policing, deter crime, reduce opportunity, restore trust in the police. PSA 206 divided into four sectors.	Deploy K-9 and EOD, mounted patrol to the 3 rd watch. Also utilize redeployment and mobile force.	Hot robbery days (Friday through Monday) tend to parallel officer's days off and are also popular night club nights.
Georgetown Burglary	Identify target areas and provide high visibility through increased presence	Not addressed	Burglary is a crime of opportunity and heavy police presence might deter.
Georgetown Theft	Georgetown Alert System, enact stay away orders when someone is arrested, continue foot beats, bike, and scooter patrol. Utilize focus mission.	Not addressed	N/A
1/3 of all thefts 1/3 of all crime in 2D	Patrol Georgetown & Burleith Business beats stay the same Georgetown Business Alert System	2 officers on Harley trikes: 7am-11am 2 officers on Mtn. bikes: evenings Reserve Sgt on Segway: Fri/Sat night Marked car, visit business every 30min Meet weekly with Georgetown BID director; GBA; & CAG Officers encourage owners to subscribe	Definitely addressing high crime totals in PSA 206 by deploying officers to M Street and the waterfront areas, which tend to be busier during the summer months. <u>Goal: to increase police visibility and enhance community policing by creating a more accessible and trusted police officer. Ultimately reduce the fear of crime while increasing the confidence of the citizens.</u>

Analytical Concerns	District Plans	District Deployment	Analytical Comments
<p>6.4% of 2D's ABRA licenses</p> <p>PSA 206 (cont.) Increase in calls for service due to delivery of new residential facility in May.</p>	<p>Meet w/ANC 2E Public Safety Office</p> <p>Meet w/GU Public Safety Office</p> <p>MPD's Harbor Patrol</p> <p>Patrol the M Street/Waterfront area</p> <p>Not specifically addressed, but 2D has recently set up their own TRU system</p>	<p>Cmdr & PSA Lt meet monthly</p> <p>Monthly meeting</p> <p>5/1-8/31 make daily visits on all shifts to waterfront area</p> <p>1 horse mounted officer: Fri/Sat/Sun nights 6 redeployed officers in pairs: Fri/Sat/Sun nights</p> <p>Standby limited duty officer to take calls to free up patrol officers.</p>	<p>2D contains 20.9% of the city's ABRA licenses. Plans to address this issue were only mentioned for PSA 206.</p> <p>New TRU system may be effective concerning an increase in calls due to the opening of new residential facilities.</p>
Georgetown Theft f/Auto	Increase traffic stops and 76's, utilize focus mission.	Not addressed	N/A
Georgetown Stolen Auto	Utilize bait car, coordinate with crime analysis and Focus Mission, increase traffic stops in focus areas, stop and ID tow cranes.	Not addressed	N/A
Georgetown ADW	High visibility around ABC establishments.	Not addressed	N/A
<p>PSA 207 No issues identified by RRD or CITCAU</p>	N/A	N/A	N/A

Deleted: ¶



Citywide Strategic Crime Briefing Executive Summary
METROPOLITAN POLICE DEPARTMENT
Research & Resource Development Division
in association with the
Criminal Intelligence and Tactical Crime Analysis Unit

*** Information contained herein is intended for dissemination to Law Enforcement Personnel only ***

Prepared by:
 Sarah Hoyos (RRD) and Brandy Cramer (CITCAU)
 Date Prepared: May 31, 2007

3RD DISTRICT

Analytical Concerns	District Plans	District Deployment	Analytical Comments
<p>District 3 Overview</p> <p>½ of all crimes occur during the evening hours.</p> <p>1/3 of all robberies and ADW's occur on Sat & Sun.</p> <p>Auto Theft</p>	<p>N/A</p>	<p>Auto Theft Squad Using Tag Reader, Bait Car, and Sting.</p>	<p>Power shift appears to be covering the need for increased deployment during the heavy crime hours.</p> <p>Overall appearance of district level deployment suggests heavy use of Sat/Sun days off.</p>
<p>PSA 301 3600 B/O 16th St NW Theft F/Auto Focus Area</p>	<p>Hand out literature advising residents to not leave valuables in their autos will educate the public and assist in curbing thefts, closing down the fencing operations</p>	<p>Foot beats.</p> <p>Overall:</p> <p>50% of the workforce is deployed on midnights.</p> <p>Foot beats, bikes, motorcycles and Segways.</p> <p>Power shift on</p>	<p>Overall, a very detailed plan was submitted.</p> <p>Days off are on high crime days (See PSA 301 Plan).</p> <p>Goal: 5% minimum drop in all serious crime categories.</p> <p>Alleviate "Quality of life" crime issues that plague the residents of Mount Pleasant.</p>

Analytical Concerns	District Plans	District Deployment	Analytical Comments
PSA 302 3600 B/O 16 th St NW Theft F/Auto Focus Area	Hand out literature advising residents to not leave valuables in their autos will educate the public and assist in curbing thefts, closing down the fencing operations	N/A	N/A
Intersection of Columbia Rd NW and 14 th St NW Robbery Focus Area	N/A	N/A	N/A
3000 B/O 15 th St NW Robbery Focus Area	N/A	N/A	N/A
14 th St NW, Harvard, Columbia Rd NW Burglary Focus Area	N/A	N/A	N/A
3500 B/O Georgia Ave NW (Park/ Morton) Robbery Focus Area	N/A	N/A	N/A
PSA with highest population within district. PSA with highest juvenile population within district. Majority of 3D Schools are located in PSA 302.	N/A	N/A	No PSA level staffing information provided.
PSA 303 PSA identifies 17 th St & Euclid St NW 2525 Ontario Rd, NW, and 2300 – 2400 18 th St NW as priority areas w/ focus on narcotics and crimes of violence. 1100-2200 B/O Ontario Rd NW Theft F/Auto Focus Area	Foot beats, partnerships with Jubilee Housing, maintain a bar notice book and tenant list, reestablish neighborhood watch, mountain bike patrol, CSOSA accountability tours, FMU to make buy attempts. Establish a plain clothes team with an unmarked vehicle, distribute flyers in each block, continue to advise citizens at community	Auto Theft Squad	N/A

Analytical Concerns	District Plans	District Deployment	Analytical Comments
	meetings to not leave property in their vehicles, ensure all officers have photos of Theft F/Auto arrestees		
PSA 304 1400 B/O Girard St NW Burglary Focus Area	Assign a day work officer to stop by and make frequent checks of the park throughout the day, midnight officer to ensure that the park remains empty as the park remains empty as the park is closed at night, maintain communication with Department of Parks Security Officer	Designate as a fixed post location and maintained each late evening tour by a redeployment officer assigned to exit vehicle and walk the block	N/A
PSA 305 Majority of 3D Public Housing Facilities are located in PSA 305.	N/A	N/A	N/A
PSA 306 1100 B/O 20 th St NW Burglary Focus Area	Be vigilant while on patrol, illicit information from community leaders and residents about what they observe, educate ordinary citizens and business owners as to safeguarding their property, pay attention to surroundings	N/A	N/A
1700 B/O Connecticut Ave NW Burglary Focus Area	Be vigilant while on patrol, illicit information from community leaders and residents about what they observe, educate ordinary citizens and business owners as to safeguarding their property, pay attention to surroundings	N/A	N/A
1400 B/O Swann St NW Theft F/Auto Focus Area Fridays and Saturdays are the most frequent days of the week	N/A	Auto Theft Squad	N/A

Analytical Concerns	District Plans	District Deployment	Analytical Comments
<p>PSA 306 (cont.) PSA with highest number of economic development projects.</p> <p>P ST rehabilitation</p> <p>1152 15th ST NW</p> <p>923 16TH ST NW</p> <p>1882 New Hampshire AVE NW</p> <p>1030 15TH ST NW</p>	<p>Provided strategy for policing projects</p> <p>Not anticipating any intervention.</p> <p>PSA 306 office theft officers to schedule a meeting with building manager to discuss security issues and theft safety seminar</p> <p>Adopt a Block Officer assigned to advise management team and staff on informing patrons about personal safety and property inside vehicles.</p> <p>Adopt a Block Officer to respond and leave crime prevention pamphlets with the front desk and meet with the tenant association to see if MPD can visit tenants.</p> <p>PSA 306 office theft officers are to schedule a meeting with the building manager to talk about security issues and schedule office theft safety seminar with MPD.</p>	<p></p> <p>Officer Crandell & Officer Santiago</p> <p>Officer Keith Gilbert</p> <p>Officer Orlando Torres</p> <p>Officer Crandell & Officer Santiago</p>	<p>N/A</p>
<p>Majority of 6D Hazardous Waste Sites are located in PSA 306</p>	<p>N/A</p>	<p>N/A</p>	<p>N/A</p>
<p>Majority of 3D ABRA licenses are located in PSA 306.</p>	<p>Only PSA 303 states a partnership with ABRA</p>	<p>N/A</p>	<p>N/A</p>
<p>Majority of 3D Metro Entrances are located in PSA 306.</p>	<p>Only PSA states that they will be revisiting partnerships with metro transit police.</p>	<p>N/A</p>	<p>N/A</p>
<p>PSA 307 1400 B/O Corcoran St NW Theft F/Auto Focus Area</p>	<p>N/A</p>	<p>Auto Theft Squad</p>	<p>N/A</p>
<p>1300 B/O 14th St NW Theft F/Auto Focus Area</p>	<p>N/A</p>	<p>Auto Theft Squad</p>	<p>N/A</p>

Analytical Concerns	District Plans	District Deployment	Analytical Comments
PSA 308 No issues identified by RRD or CITCAU	N/A	N/A	N/A



Citywide Strategic Crime Briefing Executive Summary
METROPOLITAN POLICE DEPARTMENT
Research & Resource Development Division
in association with the
Criminal Intelligence and Tactical Crime Analysis Unit

*** Information contained herein is intended for dissemination to Law Enforcement Personnel only ***

Prepared by:
 Brenda Eich (RRD) and Diana Havlin (CITCAU)
 Date Prepared: May 31, 2007

4TH DISTRICT

Analytical Concerns	District Plans	District Deployment	Analytical Comments
<p>District 4 Overview</p> <p>Crime levels are highest during the evening tour except July when the rise in crime is during the midnight shift.</p> <p>Calls for service are also highest during July.</p> <p>More robberies and ADW's reported on Saturday and Sunday than any other day of the week.</p> <p>Expect violent crimes to be highest in May and July.</p> <p>Stolen autos expected to peak in July.</p> <p>20% of 4D's population is under 18.</p>	<p>Generic references made at the PSA level plans for a Tactical Unit to focus on clusters of robberies, theft from autos and stolen autos during "the specified hours".</p>	<p>Tactical Unit: One (1) sergeant and four (4) officers.</p>	<p>No references made to shift differentials based on knowledge of high crime hours of the day.</p> <p>No reference made to expectation of increased crime levels during the month of July.</p> <p>No references made to planned changes in deployment to reflect Saturday/Sunday projected crime increases.</p> <p>No solutions offered to address juvenile issues.</p>
<p>PSA 401 No issues identified by RRD or CITCAU</p>	<p>N/A</p>	<p>N/A</p>	<p>N/A</p>

Analytical Concerns	District Plans	District Deployment	Analytical Comments
PSA 402 Georgia Ave NW & Underwood St NW Robbery	Beat officer will schedule Clean Street days and workshops with the Hispanic community in this area.	Community beat officer to focus on crime and disorder issues.	Additional problem area: Aspen Court Apartments
<i>The Dakotas (residential) project will be under construction at Riggs Rd & South Dakota Ave NE.</i> More robberies and ADWs reported on Saturday and Sunday than any other day of the week.	Established four (4) Community Beats and one (1) business beat throughout the PSA. Generic references made at the PSA level plans for a Tactical Unit consisting of to focus on clusters of robberies, theft from autos and stolen autos during "the specified hours".	Community Beat along the 300 B/O of Riggs Road NE One (1) sergeant and four (4) officers.	No reference as to how "The Dakotas" project might impact deployment. No reference made to shift differentials based on day of the week.
PSA 403 14 th St NW & Kennedy St NW Robbery	Addresses quality of life issues. Establish relationship with owner of group home at 5619 Colorado Ave NW.	Community beat officer to focus on gang activity and disorder issues.	Additional problem areas: 5000 B/O New Hampshire Ave NW
Georgia Ave NW & Ingraham St NW Theft	Elicit help from traffic officer during morning rush to prevent stop sign violators.	N Not addressed	Also focus on: drugs and disorder.
<i>New residential project at 1300 B/O Missouri Ave NW is slated for completion in June.</i> <i>Has 4D's 2nd largest population of juveniles.</i>	Community and Business Beats along the residential and business areas in PSA 403. Community Beat 403-C will focus on gang activities and disorder issues. Also plans a partnership with the group home manager and counselors to elicit information about offenders. Community Beat 403-C has obtained permission to check building premises at will (esp. halls and basement) as part of MS13 gang/graffiti reduction plan. Curfew Enforcement by patrolling the areas of Georgia Ave, 14 th St, Kennedy St and any other locations in 403 where complaints are received.	Established five (5) Community Beats and two (2) Business Beats throughout PSA 403. Community Beat 403-C Community Beat 403-C Curfew Squad during the midnight and power shift tours.	No specific reference made to this project. Possibly not a major issue. No reference to special projects planned to work with juveniles.

Analytical Concerns	District Plans	District Deployment	Analytical Comments
PSA 403 (con.t) <i>4D's only public housing site – The Colorados is in the 5300 B/O of Colorado Ave NW.</i>	No specific plan identified.	Community Beat 403-C is assigned to this area.	
PSA 404 Georgia Ave NW & Shepherd St NW Robbery	Conduct stops of people/vehicles. Conduct 5 doors surveys per day informing residences of the next PSA meeting.	Sergeant and 9 officers assigned to area 24/7. Conduct stops of people/vehicles. Conduct 5 doors surveys per day informing residences of the next PSA meeting.	Additional problem areas: Petworth Metro Station, Business beat (3700-4800 Georgia Ave NW, Roosevelt High School
Georgia Ave NW & Shepherd St NW ADW	Display light tower twice per week. Conduct stops of people/vehicles. Conduct 5 doors surveys per day informing residences of the next PSA meeting	Patrol 24/7	N/A
Georgia Ave NW & Quincy St NW Theft	Not addressed	Not addressed	N/A
<i>Residents are 3 times more likely to be a victim of crime in PSA 404 than in PSA 401.</i>	1) Targeting Petworth Metro Station Business Beat (3700-4800 B/O Georgia Ave & 14 th St, NW) 2) Targeting the Business Beat (3700 – 4800 B/O Georgia Ave & 14 th St, NW) Community Beat to gather info on community events, crime and disorder issues and quality of life issues. 3) Targeting PSA 404 Hot spot w/ at least 5 door surveys a day providing crime preventive literature and info on PSA meetings. 4) Targeting Roosevelt High School Ensure quality policing in and around the school. Measure perception of public safety by weekly door-to-door surveys	<ul style="list-style-type: none"> ▪ 1 Sgt, 1 Ofc/Tour ▪ 1 Sgt, 3 Ofc.'s assigned to 1200 - 2000 hours on foot or bike 1 MPO, 6 Officers (3 midnight, 2 evening, & 2 day) 1 Sgt, 9 officers (3 each tour) 1 Sgt., 3 SROs, and 5 Officers (3 day and 2 evening)	

Analytical Concerns	District Plans	District Deployment	Analytical Comments
<p>PSA 404 (cont.)</p> <p><i>PSA 404 has 4D's largest population of juveniles (26%).</i></p> <p><i>New residential project at 1400 B/O of Spring Rd. NW is slated for completion in June.</i></p>	<p>Educate community stake holders of preventive measures to protect against being a victim.</p>		<p>No specific references made to juvenile population.</p> <p>No reference made to this project.</p>
<p>PSA 405 No issues identified by RRD or CITCAU</p>	<p>N/A</p>	<p>N/A</p>	<p>N/A</p>



**Citywide Strategic Crime Briefing Executive Summary
METROPOLITAN POLICE DEPARTMENT
Research & Resource Development Division
in association with the
Criminal Intelligence and Tactical Crime Analysis Unit**

*** Information contained herein is intended for dissemination to Law Enforcement Personnel only ***

Prepared by:

Peta Myers (RRD) and Lynn Burns (CITCAU)

Date Prepared: May 31, 2007

5TH DISTRICT

<u>Analytical Concerns</u>	<u>District Plans</u>	<u>District Deployment</u>	<u>Analytical Comments</u>
	<p>PSA 501 General Plan</p> <ul style="list-style-type: none"> * Watch recruitment of new members (juveniles) into gangs/crews * Conduct 2 accountability tours a week starting in early spring * Eliminate PSA 501 open air drug market * Reduce Violent Crime * Early implementation of Operational Plan to reduce criminal activity * Enhance community relationships * Assign officer at each of the 3 rec centers 	2 accountability tours per week	<p>District wide goal: reduce crime by 10%</p> <p>PSA wide goal: reduce violent crime</p> <p>PSA wide goal: eliminate open air drug market</p>
<p>PSA 501 Robbery Area of Concern Florida Ave</p>	<ul style="list-style-type: none"> * Partnering with CSOSA on accountability tours targeted known offenders; * Serve outstanding warrants; * Traffic enforcement; * Direct patrol during peak days and times; 	2000-0359 hrs weekdays	<p>District wide goal: reduce crime by 10%</p> <p>PSA wide goal: reduce violent crime</p>
<p>Robbery Area of Concern Edgewood</p>	<ul style="list-style-type: none"> * Footbeat on every tour of duty; * Partnering with CSOSA on accountability tours targeted known offenders; * Serve outstanding warrants; * Efforts with Edgewood property owners to increase SPO staffing levels; 	1 st , 2 nd , & 3 rd Watch (footbeat)	<p>District wide goal: reduce crime by 10%</p> <p>PSA wide goal: reduce violent crime</p>
<p>Burglary Area of Concern PSA 501 Rhode Island Hot Spot</p>	<ul style="list-style-type: none"> * Maintain listing of parolees and assist in CSOSA accountability tours; * Identify properties under renovation; * Monitor area via footbeats during peak days and times; * Educate public through emphasizing prevention measures; 	2 nd & 3 rd Watch (footbeat) Power Shift	District wide goal: reduce crime by 10%
PSA 501 (cont.)	* Maintain listing of parolees and assist in	2 nd & 3 rd Watch (footbeat)	District wide goal: reduce crime by 10%

Analytical Concerns	District Plans	District Deployment	Analytical Comments
Burglary Area of Concern Bloomingtondale	CSOSA accountability tours; *Identify properties under renovation; *Monitor area via footbeats during peak days and times; *Educate public through emphasizing prevention measures;		
Juveniles 22% of 5D residents are under 18 20% of those are in 501	* Assign officer at each of the 3 rec centers * Watch recruitment of new members (juveniles) into gangs/crews	N/A	N/A
Economic Development 1 project due for completion – expect increase in crimes after occupancy 1 project due for groundbreaking – expect increase in thefts from worksite after groundbreaking	N/A	N/A	N/A
Halfway Houses 5D has 22% of city's halfway houses	N/A	N/A	N/A
Elderly residents PSA 501 has a quarter of 5D's elderly population	N/A	N/A	N/A

Analytical Concerns	District Plans	District Deployment	Analytical Comments
PSA 502 Robbery Area of Concern 12th & Michigan	*Aggressive first watch patrol focusing on traffic enforcement, curfew violators, and disorderly offenses; *Increase the number of traffic stops; *Increase juvenile contacts and truancy enforcement; *Assign Sgt to liaise with Crime Analysis, Detectives, and Robbery Task force for information sharing, updates, and intelligence; *High visibility directed patrol during peak days and times; *Locate and recover stolen autos in the immediate area to prevent use by suspects in robberies;	1 st , 2 nd , & 3 rd Watch	District wide goal: reduce crime by 10%
Juveniles 22% of 5D residents are under 18 19% of those are in 502	N/A	N/A	N/A
	PSA 503 General Plan *Direct patrol on power shift and evening shift * Increase enforcement of truants/curfew violators * Increase accountability tours * Forward PD76 forms to Auto Theft Unit * Work with Auto Theft and churches in the PSA * Reduce violent crime by 10% * Reduce property crime by 10%	*Direct patrol on power shift and evening shift	District wide goal: reduce crime by 10%
PSA 503 Juveniles 22% of 5D residents are under 18 18% of those are in 503	* Increase enforcement of truants/curfew violators	N/A	N/A

Analytical Concerns	District Plans	District Deployment	Analytical Comments
	<p>PSA 504 General Plan</p> <ul style="list-style-type: none"> * Increase foot, scooter and bicycle patrol * Improve communications with residents * work with CSOSA to discourage recidivism *Landlord roundtables to train owners and managers to deter crime * Increase high visibility targeted patrols * Assist VCB with the location of witnesses * Reduced violent crime with a gun by 35% (targeting individuals known to possess weapons) *Maintain a minimum of 3 officers in the Hot Zone * Increase neighborhood Watch and PSA meeting participation by 10% * Reduce repeat calls for drug complaints by 10% *Improve community customers service satisfaction ratings in 3 targeted communities * Reduce outstanding CSOSA warrants by 23% * Conduct robbery and theft prevention training for all gas stations * Work with club owners to reduce patron victimization and thefts * Increase curfew enforcement by 20% * Build a youth advisory committee 	<ul style="list-style-type: none"> * Increase foot, scooter and bicycle patrol *Maintain a minimum of 3 officers in the Hot Zone 	<p>District wide goal: reduce crime by 10%</p> <p>PSA goal: Reduce repeat calls for drug complaints by 10%</p> <p>PSA goal: Increase curfew enforcement by 20%</p> <p>PSA goal: Increase neighborhood Watch and PSA meeting participation by 10%</p>
<p>PSA 504 Robbery Area of Concern Benning Rd NE</p>	<ul style="list-style-type: none"> *Footbeat and mountain bike patrol during daywork and evening tours; *Hechinger mall footbeat; *Cross-boundary robbery initiative with PSA 103; *Victimization awareness; 	<p>2nd & 3rd Watch</p>	<p>District wide goal: reduce crime by 10%</p>
<p>Burglary Area of Concern 21st & Maryland Ave NE</p>	<ul style="list-style-type: none"> *Distribution of prevention and awareness literature to residents; *Property manager outreach – DCRA; *Juvenile summer program outreach; 	<p>Unk.</p>	<p>District wide goal: reduce crime by 10%</p>

Analytical Concerns	District Plans	District Deployment	Analytical Comments
PSA 504 (cont.) Theft f/Auto Area of Concern Ivy City	*Working with Club Love management to assist in public awareness information dissemination; *Distribution of flyers; *Reimbursable detail (10 officers); *Deployment of tag reader; *Curfew enforcement;	Club's hours of operation	District wide goal: reduce crime by 10%
Juveniles 22% of 5D residents are under 18 25% of those are in 504	* Build a youth advisory committee	N/A	N/A
Elderly residents PSA 504 has a quarter of 5D's elderly population	N/A	N/A	N/A
Economic Development 1 project due for groundbreaking – expect increase in thefts from worksite after groundbreaking	N/A	N/A	N/A
PSA 505 No issues identified by RRD or CITCAU	N/A	N/A	District wide goal: reduce crime by 10%



Citywide Strategic Crime Briefing Executive Summary
METROPOLITAN POLICE DEPARTMENT
Research & Resource Development Division
in association with the
Criminal Intelligence and Tactical Crime Analysis Unit

*** Information contained herein is intended for dissemination to Law Enforcement Personnel only ***
 Prepared by:
 Sarah Hoyos (RRD) and Brandy Cramer (CITCAU)
 Date Prepared: May 31, 2007

6TH DISTRICT

Analytical Concerns	District Plans	District Deployment	Analytical Comments
PSA 601 Mayfair, Parkside Addition Public Housing Stolen Auto Focus Area	Aggressive traffic enforcement by beat officers, consult with auto theft units and obtain intelligence on possible suspects, educate residents, coordinate with citizen watch patrol with resident council and management, beat officers coordinate with on site security personnel, coordinate and plan tactics with Detectives (bait car, surveillance), progress reviewed and measured at the end of each month	Parking lots of Mayfair and Paradise Apartment Complexes with particular attention to the most commonly targeted vehicles (Dodge and Ford)	Key Items to also remember: Spread throughout the week with Saturday and Sunday the most frequent days of the week Additional Information from the Revised Handout: Seventeen (17) autos taken in this area last summer, five (5) of which were stolen from the 3800 B/O Jay St NE. Seven (7) of the seventeen (17) vehicles were reported stolen on a Saturday during the 1200-1559 hour time period.
PSA with highest population within district. Highest elderly population within district.	N/A	N/A	N/A
1 of 2 PSAs where majority of 6D Public Housing Units are located.	N/A	N/A	N/A
1 of 2 PSAs where the majority of 6D DYRS facilities are located.	N/A	N/A	N/A

Analytical Concerns	District Plans	District Deployment	Analytical Comments
PSA 602 and PSA 603 Border along Benning Rd NE; Clay PI NE Robbery Focus Area	Community education, PSA task force in targeted area(s), increase CSOSA accountability tours with focus on individuals with prior robbery history, collaborate with other agencies, partnership with 6D Citizen Advisory Council Youth Problem Assistance Program, ROC-East VIP, Roving Leaders, SRO's	Friday through Monday; 2000h- 2359h	Goal: PSA 602: 36 which is an 11% decrease from the projection; measure of 2.3 or less per week PSA 603: Reduce overall by 40% (must not exceed 6 per month) Additional Information from the Revised Handout: Last summer and year-to-date, the Benning Road Metro Station and service stations in this area have been targeted.
PSA 602 1 of 2 PSAs where majority of 6D Public Housing Units are located	N/A	N/A	N/A
Majority of 6D Schools are located in PSA 602.	N/A	N/A	N/A
Majority of 6D Metro Entrances are located in PSA 602.	N/A	N/A	N/A
Majority of 6D Hazardous Waste Sites are located in PSA 602.	N/A	N/A	N/A
1 of 2 PSAs where the majority of 6D DYRS facilities are located.	N/A	N/A	N/A
1 of 2 PSAs where the majority of 6D ABRA licenses are located.	N/A	N/A	N/A

Analytical Concerns	District Plans	District Deployment	Analytical Comments
PSA 602 and PSA 604 Border 4000-5000 B/O Benning Rd SE ADW Focus Area	Collaborate with OCAPP/DV groups to provide domestic violence prevention tips to community and education, responding officers shall ascertain if weapons are in the home, provide follow up to domestic violence victims, domestic violence callback with CSOSA, enforcement of quality life violations, traffic violations, and stay away orders, sharing of intelligence between PSA and OSD	PSA officers increase visibility in the 4500, 4600, & 5000 B/O Benning Rd and 5300 E St SE (Scout cars, Foot beat, & MB) and evening TOD	Goal: PSA 602: 52 which is a 7% reduction from the projection; measure of 3.25 or less per week
PSA 603 Dix St NE; Clay PI NE Stolen Auto Focus Area	Aggressive enforcement in the focus areas by conducting multiple stops and contacts, services of the WAVE unit and the bait car requested for identified area	Saturday and Sunday from 1900h- 2300h	Goal: Reduce by 30% (not to exceed 8 per month)
1 of 2 PSAs where the majority of 6D ABRA licenses are located	N/A	N/A	N/A
PSA 604 Highest juvenile population within district.	N/A	N/A	N/A
PSA 605 and PSA 606 Border Fairfax Village Stolen Auto Focus Area	Increase uniform patrol presence, review all information and identify patterns, check bordering PSA's, check with CSOSA for possible suspects, host seminars, increase stops, increase traffic enforcement, attempt to develop informants, identify all locations in the area known to do auto repair, follow up with detectives, make sure individuals are debriefed, canvass and assess areas with poor lighting, canvass alleys for suspicious or unfamiliar vehicles and/or persons, educate community regarding auto theft devices, distribution of fliers in target area, increase community awareness through list serve and SOS	N/A	Key Items to also remember: 1900h-2300h; Saturday, Sunday, and Monday are the most frequent days of the week Additional Information from the Revised Handout: During the previous summer, a cluster of five (5) stolen autos were taken from the intersection of Southern Ave SE and Suitland Terrace SE. A change in pattern from the previous summer compared to year-to-date, indicated juveniles may be operating in this area in the summertime.

Analytical Concerns	District Plans	District Deployment	Analytical Comments
<p>PSA 606 Good Hope Rd; Naylor Gardens Robbery Focus Area</p>	<p>Not addressed</p>	<p>Not addressed</p>	<p>Area mentioned in Commander Contee's presentation</p> <p>Additional Information from the Revised Handout: During the previous summer, there were five (5) robberies in this area perpetrated against private citizens. Three (3) out of five (5) occurred on Friday or Saturday during the 1200-1400 hour time period. The two (2) remaining incidents occurred during the 2300-0200 hour time period. It appears victims may have been traveling to or from a shopping center in the area comprised of a liquor store, grocery store, as well as other retailers.</p>
<p>PSA 606 and PSA 607 Border Woodland; Fort Stanton Stolen Auto Focus Area</p>	<p>Educate community regarding auto theft devices, distribution of fliers in target area, increase community awareness through list serve and SOS</p>	<p>Assigned officers to targeted areas, lieutenants and sergeants on the street</p>	<p>Additional Information from the Revised Handout: Nine (9) of the sixteen (16) stolen autos from this area last summer were taken from private parking garages and/or private parking lots. More specifically, four (4) of these nine (9) were reported stolen from a private parking lot located at 2330 Good Hope Rd SE.</p>



Citywide Strategic Crime Briefing Executive Summary
METROPOLITAN POLICE DEPARTMENT
Research & Resource Development Division
in association with the
Criminal Intelligence and Tactical Crime Analysis Unit

*** Information contained herein is intended for dissemination to Law Enforcement Personnel only ***

Prepared by:

Brenda Eich (RRD) and Diana Havlin (CITCAU)

Date Prepared: May 31, 2007

7TH DISTRICT

Analytical Concerns	District Plans	District Deployment	Analytical Comments
<p>District 7 Overview</p> <ul style="list-style-type: none"> ▪ 13 economic development projects slated for completion during 2007, the majority being residential. ▪ The Shops at Park Village are slated for completion in July of 2007. ▪ Most crimes were reported on Tuesdays and Thursdays. 	N/A	N/A	<p>No reference to concerns involving new residential communities or the completion of the commercial project, Shops at Park Village.</p> <p>No deployment references made to specific days of the week. All refer to Sun-Sat.</p>
<p>PSA 701 No issues identified by RRD or CITCAU</p>	N/A	N/A	N/A
<p>PSA 702 Ainger PI SE Hot Spot/Woodland Terrace ADW</p>	High-visibility patrol, coordination with CSOSA to monitor releasees, intelligence-gathering from Focus Mission, coordination with 7D Detectives, coordination with Crime Analysis, assistance from K-9.	0001-2400h, Sunday through Saturday. Patrol and FMU, 1-2 PSA officers on all three watches in CITCAU-defined areas.	N/A
<p>PSA 703 2400-2500 B/O Martin Luther King Jr Ave SE Robbery</p>	High-visibility patrol, coordination with CSOSA to monitor releasees, intelligence-gathering from Focus Mission, coordination with 7D Detectives, coordination with Crime Analysis, assistance from K-9.	0600-0300h, Sunday through Saturday, beat officers (uniform and tactical), in CITCAU-defined robbery focus areas.	N/A

Analytical Concerns	District Plans	District Deployment	Analytical Comments
<p>PSA 703 (cont.)</p> <p>40.3% of PSA 704's population is under 18.</p> <p>PSA 704 houses 15.4 (3870) of the District's juvenile population.</p>	N/A	N/A	No specific reference is found to address juvenile issues specifically. Overall plans will encompass juveniles, but no specific reference is found to address juvenile issues specifically.
<p>PSA 704</p> <p>19th St SE & Savannah St SE</p> <p>Stolen Auto</p>	7D auto theft unit/WAVE will work during peak stolen auto hours. High-visibility patrol, coordination with CSOSA to monitor releasees, intelligence-gathering from Focus Mission, coordination with 7D Detectives, coordination with Crime Analysis, assistance from K-9.	1600-0700, Sunday through Saturday. Auto Theft/PSA/Traffic Support Units, 3 Uniform auto theft officers on 1/2/3 Watch.	N/A
<p>40.7% of PSA 704's population is under 18.</p> <p>Houses 15.4 (3690) of the District's juvenile population.</p>	N/A	N/A	No specific reference is found to address juvenile issues specifically. Overall plans will encompass juveniles, but no specific reference is found to address juvenile issues specifically.
<p>PSA 705</p> <p>No issues identified by RRD or CITCAU</p>	N/A	N/A	N/A
<p>PSA 706</p> <p>Galveston St SW & South Capitol St</p> <p>Robbery</p>	High-visibility patrol, coordination with CSOSA to monitor releasees, intelligence-gathering from Focus Mission, coordination with 7D Detectives, coordination with Crime Analysis, assistance from K-9.	1100-0700h, Thursday through Saturday, beat officers and power shift in CITCAU-defined focus areas.	N/A
<p>8th St SE & Yuma St SE</p> <p>ADW</p>	High-visibility patrol, coordination with CSOSA to monitor releasees, intelligence-gathering from Focus Mission, coordination with 7D Detectives, coordination with Crime Analysis, assistance from K-9.	1100-0700h, Sunday through Saturday, Power Shift, 2 PSA officers. Uniform patrol and tactical in CITCAU-defined areas.	N/A
<p>27.6% of 7D's population is concentrated in PSA 706.</p> <p>PSA 704 houses 35.0% (6591) of the District's juvenile population.</p>	Truancy/Curfew Enforcement Drug Free Zones (Implied juvenile impact)	Not specified. Not specified.	District deployment may take into consideration the high concentration of population in PSA 706. No specific reference is found to address juvenile issues specifically. Overall plans will encompass juveniles, but no specific reference is found to address juvenile issues specifically.

<u>Analytical Concerns</u>	<u>District Plans</u>	<u>District Deployment</u>	<u>Analytical Comments</u>
PSA 707 No issues identified by RRD or CITCAU	N/A	N/A	N/A

ATTACHMENT A

**Questions Submitted by Offerors in Connection with Solicitation No. DCFA-2008-R-0024
(Capacity-Building Analysis of Staffing Needs)**

&

The Official District's Answers Provided in Response

QUESTION 1: Will Contractor staff need to have any level of security clearances or be subjected to any form of background check or investigation prior to starting work, if so, will MPD conduct the required screening and how long will that process take to complete?

ANSWER: 1 **All members of the Contractor staff involved in the staffing project will undergo a criminal background check prior to beginning their work for the Metropolitan Police Department. The criminal background check process typically is conducted and completed within 5 workdays.**

QUESTION 2: What role will the Union representatives play, if any, in the execution of this project task?

ANSWER: 2 **The Union for the Metropolitan Police Department will not play a role in the execution of the capacity-building analysis of staffing needs for the Department.**

As noted at the Pre-Proposal/BID Conference, the inclusion of the Labor Agreement between the Metropolitan Police Department and the Fraternal Order of Police-MPD Labor Committee as part of the solicitation packet was supplied to provide information to the potential vendors regarding various components that impact departmental staffing. Such factors present in the Labor Agreement include scheduling and seniority.

QUESTION 3: Is there any written/sharable documentation that outlines or details Chief Lanier's "Customized Community Policing Initiative"?

ANSWER: 3 **The Department is currently updating the *Customized Community Policing* strategy therefore, at this time this information is not readily available.**

However, the current guiding principles relating to Chief Lanier's Customized Community Policing Strategy include:

- Reduce Crime and the Fear of Crime in the Community.
- Transform MPD's customer interactions to ensure responsiveness and foster community engagement.
- Build homeland security & emergency preparedness into the culture of the MPD & the community without creating fear.
- Redefine professionalism for the Metropolitan Police Department.
- Foster innovation in routine MPD activities while enhancing fiscal accountability.

In addition, the Spring/Summer 2008 Strategic Crime Briefing presentation and the 2007 Citywide Strategic Crime Briefing Executive Summaries for each Police District have been included to provide you with examples of how the aforementioned principles have been deployed into the policing strategy of the Metropolitan Police Department.

(SEE ATTACHED: Spring/Summer 2008 Strategic Crime Briefing; 1D Executive Summary; 2D Executive Summary; 3D Executive Summary; 4D Executive Summary; 5D Executive Summary; 6D Executive Summary; 7D Executive Summary).

QUESTION 4: One of the attachments provide with the initial solicitation was a report of the "Metropolitan Police Department Sworn Staffing" numbers by functional area. Is it possible to obtain the same breakdown for the 500+ civilian employees?

ANSWER: 4 **We are currently updating this information therefore, at this time this information is not readily available.**

QUESTION 5: What departmental resources will be made available to support the project team in completing this effort, please specify?

ANSWER: 5 **The Metropolitan Police Department will provide a myriad of resources to support the project team completing the capacity-**

building analysis of staffing needs for the Metropolitan Police Department.

Such resources will include but are not limited to:

- **Designated Point-of-Contact in each functional element**
- **Access to Calls-for-Service data from Computer Aided Dispatch(CAD)**
- **Access to Crime and Arrest Data**

As noted in Section C.4.2 of the RFP, “the contractor shall be responsible for arranging their own transportation to each meeting site, providing their own space for working on deliverables outlined in Section F.2 and for any necessary equipment needed to support this work.”

QUESTION 6:

Does MDP anticipate any additional changes in strategy (such as Customized Community Policing) that would change the tasks performed by MPD personnel and that should be accounted for in this study?

ANSWER: 6

Customized Community Policing consists of a multitude of strategic activities that takes into consideration the unique complexities of the neighborhoods and communities within the District, and subsequently developing a policing strategy based on those factors gathered.

Such factors include examining and targeting spikes and trends in crime in every community. In keeping with this, the strategies and operations conducted by the Police Districts will change. The requirements indicated in Section C.3 should be accounted for in the study. As noted in a number of the requirements such as C.3.1.3 or C.3.1.13 the contractor will be reviewing the staffing levels needed to effectively support each element’s function, all of which may be affected by a change in policing strategy therefore, such a change should be accounted for in the study.

QUESTION 7:

C.3.4 – Can you provide a little more detail on Economic Development in DC and how that is allocated to each Police District?

ANSWER: 7

Section C.3.4 was included as a requirement in order to effectively determine the level of impact economic development initiatives within the District have had on police staffing in each Police District.

In recent years, the District of Columbia (DC) has witnessed a surge in economic development projects. Over the past 8 years hundreds of developments have been delivered causing various geographic shifts in crime. In 2006, the Metropolitan Police Department's (MPD) Research and Analysis Division (RAD) began to study how these developments impacted criminal activity. As it turned out, new construction projects, particularly residential facilities, had the greatest impact upon crime in DC. It was discovered that these facilities indicated an average increase of 33% in calls-for-service at the development site. Each development type proved to have a different effect on crime and it became apparent that this information would become a vital part of MPD's strategic policing plan.

In 2007, MPD began to explore various intelligence-led policing methods which appeared to be the perfect forum for distributing these findings. RAD has since disseminated economic development information at MPD's Strategic Crime Briefings each trimester. Here, Command Staff take in various pieces of information which aide in their deployment plans as well as their overall tactical policing methods.

QUESTION 8:

What is the amount of available funding?

ANSWER: 8

As stated at the Pre-Proposal/BID Conference, the Metropolitan Police Department along with the Office of Contracting and Procurement (OCP), is seeking a contractor who can best perform the duties indicated in the Request for Proposal (RFP).

As noted by OCP Contract Specialist present at the pre-proposal conference, Christian Nwachukwu, each respective bid submitted for this solicitation should adequately display the prospective vendors' ability to perform the duties requested and subsequently provide the cost associated with delivering the respective services.

QUESTION 9: Is the District open to negotiating H.3. in the RFP restricting the report's public release? Contractor will remove any confidential or law enforcement sensitive information.

ANSWER: 9 NO

QUESTION 10: Is the District open to negotiating I.5.5 in the RFP regarding District's ownership of the project deliverables? Contractor is a non-profit and requests copyright ownership and would provide full use rights to the District.

ANSWER: 10 NO

QUESTION 11: As noted, "In 2000 and 2001, in response to legislation passed a year earlier by the Council of the District of Columbia City, the Professional Development Bureau (PDB), which operates under the Executive Office of the Chief of Police, used calls for service data to evaluate a staffing level for officers working in the Police Service Areas (PSAs)." Can we get copies of the previous reports, methodologies and standards?

ANSWER: 11 **This information is not readily available at this time. As indicated at the Pre-Proposal/BID Conference, the staffing analysis conducted nearly eight years ago was done internally by MPD staff-members and is not currently being utilized by MPD.**

QUESTION 12: As noted, there was recently (2004) a "two-year project to redesign the PSA boundaries" Can we get copies of the previous reports, methodologies and standards?

ANSWER 12: **Yes, an Evaluation of the Police Service Areas (PSA) Re-alignment report is available. It however must be noted that since the time of the report, two additional PSA's have been created bringing the overall total number of PSA's to 46.**
(SEE ATTACHED: PSA Boundary Realignment Evaluation)

QUESTION 13: As noted, “in the summer of 2000, the Department initiated a new schedule for all sworn members in the rank of lieutenant and below who are assigned to nonpatrol units. Every 4-6 weeks, members in specialized units or support assignments, are put back on uniformed patrol for five days, in eight (8) hour shift. This project, referred to as the “Patrol Support Team,” has enhanced MPD’s visibility in the most troubled areas of the city, sharpened members skills, improved communication between specialized/support personnel and officers on the beat, and added additional officers to PSA patrols across the District.” Can we get copies of the previous reports, methodologies and standards?

ANSWER 13: **Previous copies of reports, methodologies and standards are not readily available at this time.**

As previously noted at the Pre-Proposal/BID Conference, Project Patrol Support Team began as a patrol deployment initiative in 2000, under then Chief Charles H. Ramsey. Project Patrol Support Team was launched following an extensive strategic planning review of what staffing management protocols could place non-patrol unit members back on patrol, and assist in not only maintaining the members knowledge and readiness for patrol duty but also provide additional manpower for each police district.

QUESTION 14: As noted, “Chief Cathy L. Lanier’s expansion of the Department’s community policing strategy, referred to as “Customized Community Policing.” Can we get copies of strategy and any documents that relate to changes in staff and assignment of police offices as a result of these changes?

ANSWER 14: **As noted in the answer to Question #3, The Department is currently updating the *Customized Community Policing* strategy therefore, at this time this information is not readily available.**

However, the Spring/Summer 2008 Strategic Crime Briefing presentation and the 2007 Citywide Strategic Crime Briefing Executive Summaries for each Police District have been included to provide you with examples of how the aforementioned principles have been deployed into the policing strategy of the Metropolitan Police Department.

(SEE ATTACHED: Spring/Summer 2008 Strategic Crime Briefing; 1D Executive Summary; 2D Executive Summary; 3D Executive Summary; 4D Executive Summary; 5D Executive Summary; 6D Executive Summary; 7D Executive Summary).

QUESTION 15: As noted, under the concept of “customized community policing” each District Commander has tailored their community policing strategies to meet the unique needs of their neighborhoods. Can we get copies of any documents that relate these changes in staff and assignment of police offices as a result of these changes for each District?

ANSWER 15: **As noted in the answer to Question #3, The Department is currently updating the *Customized Community Policing* strategy therefore, at this time this information is not readily available.**

However, the Spring/Summer 2008 Strategic Crime Briefing presentation and the 2007 Citywide Strategic Crime Briefing Executive Summaries for each Police District have been included to provide you with examples of how the aforementioned principles have been deployed into the policing strategy of the Metropolitan Police Department.

(SEE ATTACHED: Spring/Summer 2008 Strategic Crime Briefing; 1D Executive Summary; 2D Executive Summary; 3D Executive Summary; 4D Executive Summary; 5D Executive Summary; 6D Executive Summary; 7D Executive Summary).

QUESTION 16: During phone calls in the last couple of days you suggested that the subject solicitation submission date may be delayed by one week, due to question and answers. I would appreciate any notice that you can provide regarding the submission date

ANSWER 16: **We expect to issue an Amendment #3 to the Solicitation no later than Monday, 7/14/08 (to provide answers to the questions received) and in the Amendment will be a directive extending proposal submission date by a week or so.**

QUESTION 17: Since no change in due date or time has been posted I am assuming it is still due on Tuesday by 2:00 p.m. Would you know the current status of amendments and if any change in due date has been established?

ANSWER: 17 **The District (MPD) is still working to provide answers to the questions we received. Obviously, an Amendment to the Solicitation will be issued no later than Monday, 7/14/08, and it is expected that the Amendment will include a directive extending proposal submission date by about a week or so.**

QUESTION 18: I believe we spoke last week regarding the reference on page 51 of this RFP to “the instructions and rating criteria on page 2 of the District Past Performance Evaluation Form.” You mentioned there would be an amendment deleting this reference as there is no such form and that past performance information can be submitted in whatever format the respondent chooses.

ANSWER 18: **We hope to issue Amendment #3 as soon as we are ready with the answers to questions submitted by prospective offerors. We hope to do this no later than Monday, 7/14/08, and the Amendment will include a directive extending proposal submission date by a week or so. The Amendment will also include a directive to delete the reference to “the instructions and rating criteria on page 2 of the District Past Performance Evaluation Form.”**

QUESTION 19: I have been monitoring the Office of Contracting and Procurement website on a daily basis for amendments and responses to questions submitted. I have not seen any new postings so thought I would touch base in case I am checking in the wrong place.

We are working to complete our proposal but want to ensure we include all required documentation and information. Have there been or do you anticipate there being any additional amendments? When do you think the answers to questions submitted will be posted?

ANSWER 19: **We hope to post it this week, and it is likely we will extend the proposal submission date because of the time lost in posting the government's answers to the questions.**

QUESTION 20:

We are submitting a bid for the above referenced solicitation. We noted in the solicitation that bidders should submit reference letter for at least 3 contracts and 3 past performance evaluations from 3 other organizations with whom the offeror has worked. In our almost 40 years of doing research and technical assistance, I am not aware of any organization that provided a performance evaluation, as it is not a standard business practice in this field. Most of our awards are from the federal government to complete work in various police agencies, and sometimes we also receive contracts from the local agencies themselves.

What exactly are you looking for here? Most performance appraisals are written for employees, not contractors. Do you have a form we should submit to those we have worked for in the past?

ANSWER 20:

The organizations you have worked for in the past should be able to present the evaluation of your performance on their official letter head. There is no particular format that the performance evaluation has to follow.